

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND EIGHTY-SECOND MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, May 3, 2002

The Board of Trustees met at its regular monthly meeting on Friday, May 3, 2002, at The Ohio State University Longaberger Alumni House, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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May 3, 2002 meeting, Board of Trustees

The Chairman, Mr. Brennan, called the meeting of the Board of Trustees to order on May 3, 2002, at 10:35 a.m. He requested the Secretary to call the roll.

Present: David L. Brennan, Chairman, James F. Patterson, Zuheir Sofia, Daniel M. Slane, Robert M. Duncan, Karen L. Hendricks, Dimon R. McFerson, Jo Ann Davidson, Kevin R. Filiatraut, and Joseph A. Shultz.

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ELECTION OF OFFICERS BOARD OF TRUSTEES

Resolution No. 2002-114

WHEREAS pursuant to paragraph (B) of rule 3335-1-02 of the Administrative Code, the officers of the Board are to be elected at the May meeting to take office immediately following adjournment of the meeting (May 3, 2002) and shall hold their office through the May 2003 meeting:

NOW THEREFORE

BE IT RESOLVED, That the following slate of officers for 2002-2003 be elected:

James F. Patterson, Chairman

Zuheir Sofia, Vice Chairman

William J. Napier, Secretary

James L. Nichols, Treasurer

Upon motion of Ms. Hendricks, seconded by Mr. McFerson, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Messrs. Brennan, Patterson, Sofia, Slane, McFerson, and Judge Duncan, Meses. Hendricks, and Davidson.

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COMMITTEE APPOINTMENTS 2002-2003

Resolution No. 2002-115

BE IT RESOLVED, That the appointments to Committees and representatives to various Boards for 2002-2003 be approved as follows:

Academic Affairs Committee*

Daniel M. Slane, Chair
Robert M. Duncan, Vice Chair
Dimon R. McFerson
New Trustee
Joseph A. Shultz

Investments Committee*

Dimon R. McFerson, Chair
Karen L. Hendricks, Vice Chair
Zuheir Sofia
John Gerlach, Jr., Foundation Board
William Ingram III, Foundation Board

Fiscal Affairs Committee*

Zuheir Sofia, Chair
Tami Longaberger, Vice Chair
Karen L. Hendricks
Jo Ann Davidson
New Student Trustee

Agricultural Affairs Committee*

New Trustee, Chair
Fred L. Dailey, Vice Chair, Ex Officio
Jo Ann Davidson
Joseph A. Shultz
New Student Trustee

***Board Chair, Ex Officio member of all committees**

COMMITTEE APPOINTMENTS 2002-2003 (contd)

Academic Medical Center Strategic

Oversight Committee*

Daniel M. Slane, Chair
Robert M. Duncan
Zuheir Sofia
Dimon R. McFerson

Student Leadership Committee

James F. Patterson, Chair
Zuheir Sofia, Vice Chair
Tami Longaberger
Joseph A. Shultz
New Student Trustee
4 students (3 student government
leaders & chair of the Council on
Student Affairs)

Government Relations Committee*

Jo Ann Davidson, Chair
Tami Longaberger, Vice Chair
Dimon R. McFerson
New Trustee
Joseph A. Shultz
David L. Brennan
Michael F. Colley
William Blair
Stan Aronoff

Facilities Planning Committee*

Robert M. Duncan, Chair
Jo Ann Davidson, Vice Chair
Zuheir Sofia
Karen L. Hendricks
New Student Trustee

Outreach & Engagement Committee*

Karen L. Hendricks, Chair
Dimon R. McFerson, Vice Chair
Daniel M. Slane
New Trustee
New Student Trustee

Personnel Committee

James F. Patterson, Chair
Zuheir Sofia, Vice Chair
Tami Longaberger

Athletics Committee*

Tami Longaberger, Chair
Robert M. Duncan, Vice Chair
Dimon R. McFerson
New Trustee
Joseph A. Shultz
Big Ten Faculty Representative
Chair, Athletic Council
Academic Liaison to Athletics

Research Committee*

Tami Longaberger, Chair
Robert M. Duncan, Vice Chair
Karen L. Hendricks
New Trustee
New Student Trustee

Regional Campus Committee*

Karen L. Hendricks, Chair, -- Mansfield
Campus Board
Daniel M. Slane -- Newark Campus Board
Dimon R. McFerson -- Marion Campus Board
Jo Ann Davidson -- Lima Campus Board
Joseph A. Shultz

**Arthur G. James Cancer Hospital and
Richard J. Solove Research Institute Bd**

Zuheir Sofia, Chair (2003)
Daniel M. Slane (2004)

University Hospitals Board

Zuheir Sofia
Daniel M. Slane

**University Managed Health Care System,
Board of Directors**

Robert M. Duncan (2 yr term exp. 2003)

Campus Partners Board

Jo Ann Davidson (2 yr term exp 2003)

**Ohio State University Affiliates, Inc. &
Affiliated Entities Committee**

James F. Patterson (1 year)
Zuheir Sofia (2 years)
Tami Longaberger (3 years)

Research Foundation Board of Directors

Karen L. Hendricks (2 yr term exp 2003)

**Science and Technology Campus
Board of Directors**

Robert M. Duncan (2 yr term exp 2003)

**University Foundation Ex Officio
Class of Directors**

Zuheir Sofia (1 year)
Tami Longaberger (2 years)
Daniel M. Slane (3 years)

Wexner Center Foundation Board

Leslie H. Wexner (2005)
Jo Ann Davidson** (2003)
**President's Appointment

***Board Chair, Ex Officio member of all
Committees**

COMMITTEE APPOINTMENTS 2002-2003 (contd)

Upon motion of Ms. Hendricks, seconded by Mrs. Davidson, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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CHAIRMAN'S REPORT

Mr. Brennan:

At the April meeting, we created a Presidential Search Committee to find our thirteenth president. The committee has begun its work, and we will begin this morning with an update from Jim Patterson, who chairs that group. Jim --

PRESIDENTIAL SEARCH COMMITTEE REPORT

Mr. Patterson:

Thank you, Mr. Chairman. The search committee has begun the process to find the next president of The Ohio State University. We have initiated a series of meetings with selected individuals and groups both inside and outside of the University to solicit input into the important traits that we should be looking for in selecting that right person. We have also met with the leaders of national educational organizations to obtain their input. At the conclusion of these meetings, we will bring forth a Presidential Profile that we will present to the Board. We are in the process and very near to a conclusion on engaging a search firm and will begin working with them in the very near future.

With the resignation of President William "Brit" Kirwan, The Ohio State University faces what will undoubtedly be its most important decision for years to come – the selection of a new leader to guide it into the next century. The University recognizes that this decision will be of tremendous importance to its students, faculty, staff and alumnae, and to the citizens of Ohio, and also that there is great interest in the search. In an effort to balance the special considerations applicable to a public institution with the realities of presidential employment, the University sets forth the following statement concerning its search process.

In designing that process, the University has taken as its central aim the goal of attracting the best possible candidates and obtaining the best possible person for that position. As is true in comparable private sector searches, that goal cannot be accomplished if the entire process and all of the candidates are subject to constant, intense public scrutiny. The persons who are given serious consideration, and the person who ultimately is selected, will in all likelihood already be prominent figures at prestigious institutions and will therefore have a great deal to lose if it becomes known too early that they are considering a new position. Many, if not most, of the candidates who will be considered will not have applied, but will rather have been nominated or sought out, and therefore cannot be said to have voluntarily consented to scrutiny, public or otherwise. Public disclosure of their names before screening and evaluation has occurred would be an unfair and potentially embarrassing invasion of their privacy.

Experience at other public institutions of higher education demonstrates that the most desirable candidates frequently withdraw from consideration, or simply refuse to be considered in the first instance, rather than place their existing positions at risk when they know that their names and their lives will become the subject of public speculation – thereby diminishing the size and quality of the candidate pool. It is increasingly apparent that public and private universities are competing for the most accomplished leaders, putting the publics at a competitive disadvantage in the search and screening process. The future of the

PRESIDENTIAL SEARCH COMMITTEE REPORT (contd)

Mr. Patterson: (contd)

University, in a very real sense, thus rests on an appropriate degree of confidentiality with respect to the search.

Assuredly, the University does desire to conduct its search in as public a manner, and, more importantly, with as much public input, as is possible without compromising our ultimate goal of finding the very best person for this University in this time in the University's life. Accordingly, the University: 1) has appointed a search committee consisting of 18 members who are broadly representative of interested constituencies to lead the search; 2) the University will retain a nationally recognized, highly experienced search firm to assist the search committee in identifying and screening candidates; 3) the University will advertise the position widely and seek both applications and nominations; 4) the University has established a web page with information about the position and the search, including a link through which the public can submit nominations and comments electronically -- and that is up and running at this time; 5) the University will publicize a P.O. Box and telephone number where public input and comments may be directed; 6) the University will hold open forums -- one open forum was held this past Monday, and another will be held this coming Monday, May 6, from 4-5 pm in the Ohio Union Conference Theatre -- where the public will have an opportunity to meet with members of the Search Committee and provide input on the Position Profile; and 7) the Search Committee will provide reports on the progress of the search at all meetings of the University's Board of Trustees until the search has been completed.

The exercise of discretion and understanding -- both within and outside the University community -- while the search progresses will greatly enhance our likelihood of success. The reward will be the attraction of the very best individual to be the thirteenth president of The Ohio State University.

CHAIRMAN'S REPORT (contd)

Mr. Brennan: (contd)

Over the years, this Board has been well served by its student trustees and that is especially true in the case of Kevin Filiatraut, who today is attending, as I am, his final Board meeting. I speak for all those who have served with Kevin when I say that his intelligent, reasoned, informed and thoughtful approach has been of great benefit to our deliberations and to the University.

Kevin, you are an excellent student trustee. We thank you for your many contributions and wish you every success in the future. We would like to present you with this plaque to express our appreciation of your work as a student trustee.

Next, I want to comment upon one item on this morning's agenda that to me carries special significance. That is the resolution to name the Botany and Zoology Building, at 1735 Neil Avenue, for Ohio State's tenth president, Ed Jennings.

Those who were not here during the Jennings presidency, which lasted from 1981 until 1990, may not be fully aware of his many contributions. Considered broadly, his initiatives formed the foundation for today's march toward great university status and academic excellence. His legacy includes: our selective investment strategy; competitive admissions; restructuring and updating the

CHAIRMAN'S REPORT (contd)

Mr. Brennan: (contd)

undergraduate curriculum; improved compensation for faculty; strengthening the honors program; initiating the Young Scholars program, as part of his emphasis on affirmative action; completing our first comprehensive private capital fundraising campaign, which went way over goal and raised more than \$450 million; and creating the Research and Technology Park that is now SciTech.

Also during his tenure, the University opened: the Wexner Center for the Arts; The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute; the Woody Hayes Athletic Center; the Frank Hale Black Cultural Center; and the Ohio Supercomputer Center. I should add also that he faced an extremely grave crisis in state funding and provided exceptional leadership in steering us through that difficult period.

More recently, he has been an excellent and very popular member of the faculty in the Fisher College of Business. He also continues to serve his community and this University, currently chairing a committee to review the organization of the Colleges of Arts and Sciences.

Ohio State has been fortunate to enjoy the firm, creative leadership of many excellent presidents, including our incumbent. Ed Jennings was one of the very best, and I personally am delighted that he is being recognized through our action today. Ed is with us this morning and I would like for him to stand and be recognized, and say a few words.

Dr. Edward H. Jennings:

Thank you, Mr. Chairman. I am not sure who that guy is that you are talking about, but I really appreciate those kind words. It is a great honor to be recognized on campus and it is especially fitting for me that the naming is an academic building in the heart of the campus -- even though you are going to gut it fairly shortly, and that is what some said they should have done to me!

When you are in a position of leadership you make a variety of decisions, and those decisions typically have long-range consequences that are very uncertain. So your recognition is a double honor to recognize that some of the decisions and strategies we developed in the 1980s are bearing fruit today and continue to bear fruit. It is enormously gratifying to me to see the improvements in the freshmen class, and when you mentioned that we raised \$450 million -- Jerry May thinks that is a pittance today. Those decisions, made under uncertainty, being recognized now is very gratifying. I'm also enormously gratified that you as a Board, Brit Kirwan, and Gordon Gee before him, continue the quality emphasis at Ohio State. This is indeed a great, great University, but we can always get better. Indeed, no matter what our quality accomplishments might be, we can always get better.

And, finally, as you honor me, you really honor a lot of people. No executive can function very well without the support of an enormous number of people and, by gosh, we have a lot of good people here at Ohio State. I won't take up your time, Mr. Chairman, naming them, but they range from a man in the Physical Plant named Eric Esswein, to one of my Board members, Jack Havens -- and everyone in between -- people who supported me during those nine years.

Mr. Chairman and members of the Board, thank you very much. It is indeed a great honor for me; I appreciate it and my family appreciates it. Thank you.

CHAIRMAN'S REPORT (contd)

Mr. Brennan:

Thank you, Professor Jennings.

There is one final item I would like to mention. Each month our President reports to us on the University's progress in achieving academic excellence. Each month he singles out a few faculty, students or staff who, as we say, are "Doing Something Great." Today is our chance to turn the tables and congratulate him on a truly magnificent accomplishment – and I'm not talking about that job in Maryland.

As you may know, just this week President Kirwan was elected to the American Academy of Arts and Sciences. Election to America's preeminent learned society – which was founded by such scholar-patriots as John Adams and John Hancock – is a great honor and magnificent tribute to a very deserving man. We are so glad that you achieved this distinction as a Buckeye!

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PRESIDENT'S REPORT

President William E. Kirwan:

Thank you, Mr. Chairman, for those very nice words.

Members of the Board of Trustees, I would first like to say that I whole-heartedly and enthusiastically endorse Chairman Brennan's appraisal of the tremendous impact that Ed Jennings has had on The Ohio State University. Indeed, much of the success we have enjoyed during my four years as president has been built on the foundation of academic excellence that Ed Jennings established in the 1980s. Ed Jennings' administration laid the groundwork for the Academic Plan that we are now implementing. And it is a testament to Ed that the drive for academic excellence that he began at Ohio State some 20 years ago has continued and intensified throughout two subsequent administrations. Certainly, The Ohio State University owes a tremendous debt of gratitude to Ed Jennings.

In our continuing drive for academic excellence, I am very pleased to report to the Board three key groundbreaking events happening within a one-month period. First, we broke ground in April for the new Knowlton School of Architecture. Thanks to the generosity of Dutch Knowlton and many other loyal Ohio State supporters, all of the School's students and faculty will be under one roof for the first time in 50 years. And not only will they be under one roof, they will be working and learning in the nation's premier architecture facility. The presence of the Knowlton School of Architecture directly across the street from the Fisher College of Business will establish a dynamic tone of innovation, academic excellence, and unparalleled opportunities for interdisciplinary study by our students and faculty.

Later this month, we will also break ground for a new physics building that will substantially enhance the research and learning capabilities of our faculty and students. The new \$50 million facility will be located at the site of the old Welding Engineering building, directly northwest of Smith Laboratory. With state-of-the-art laboratories and facilities that blend teaching and research, the new building will provide an excellent home for our physics program, which is one of our Selective Investment programs and which is on a rapid rise to the top tier of physics departments in America.

PRESIDENT'S REPORT (contd)

President Kirwan: (contd)

Also this month, we will break ground for the new Richard M. Ross Heart Hospital. The Ross Heart Hospital will work in tandem with Ohio State's new Dorothy M. Davis Heart and Lung Institute, and these two facilities will form a comprehensive heart center that will help make Ohio State a national leader in heart research and patient care.

We also reached another milestone in our Gateway Project to transform the south entrance to our campus and to revitalize our entire neighborhood. On Wednesday, Mayor Coleman, Undergraduate Student Government President Eddie Pauline, and I donned hard hats and released a wrecking ball to begin demolition along two blocks of High Street – if you have never done that I strongly recommend it, it is a very therapeutic activity -- where we will begin construction of the University Gateway Center this summer.

The Gateway Project represents one of the nation's premier examples of successful collaboration among a university, city and state government, and the private sector. I think it is worth noting that this is a project that when you look at all of the investments from the private sector, the city, the state, and the University it is about \$100 million. It is one of the most significant urban redevelopment projects underway in our country and the fact that so many different entities have been pulled together to make this work should be a source of pride to all of us.

Our excellent working relationship with the City of Columbus also has continued with our extensive involvement in planning for this month's Heritage Festival. We are also working closely with the city to prevent further disturbances in the neighborhood east of High Street this spring. Following the disgraceful behavior of a small percentage of our students last month, we took swift action to punish those involved and we have worked extensively with the city and with student groups to keep these disturbances from happening in the future. I would like to extend my thanks to Mayor Coleman, Safety Director Mitchell Brown, the Columbus and University Police, Eddie Pauline and the Undergraduate Student Government, and Bill Hall and the Office of Student Affairs for their exceptional efforts in this regard.

During the past month, several Ohio State faculty have received impressive national and international recognition. For instance, Nicholas Howe, professor of English and director of the Center for Medieval and Renaissance Studies, received a highly prestigious Guggenheim Fellowship to study the cultural geography of Anglo-Saxon England. More than 2,800 scholars, artists, and scientists applied for the 184 Guggenheims that were awarded this year.

It seems that almost every month we hear of another international prize awarded to Lonnie Thompson, our world-renowned expert on global climate change. Last month was no exception. Professor Thompson will receive the 2002 Dr. A.H. Heineken Prize, given annually by the royal Netherlands Academy of Arts and Sciences. The prize comes with a \$150,000 award. Professor Thompson and several colleagues are now in Alaska drilling for a record of ancient weather trapped inside ice from Alaskan glaciers that could date back thousands of years.

Another major award, the S.T. Li Prize for Achievements in Science and Technology was awarded to Leo Paquette, Distinguished University Professor of Chemistry and a member of the National Academy of Sciences. Also, yesterday Janet Hickman, associate professor of Teaching and Learning in the College of Education, received the Arbuthnot Award from the International Reading

PRESIDENT'S REPORT (contd)

President Kirwan: (contd)

Association. That award recognizes the nation's outstanding college teacher of reading and children's literature.

Before I close my comments, I would also like to mention two new developments to further enhance diversity at Ohio State. And since Carole Anderson will soon be presenting the Diversity Council's report to you, I'd also like to reflect briefly on the overall progress we have made at Ohio State in regard to diversity issues. These two new initiatives, in addition to strengthening our commitment to diversity, also demonstrate how the spirit of the Buckeye football program encourages our former players to give back to the University.

First, former All-American Shawn Springs, who now plays with the NFL's Seattle Seahawks, made a \$100,000 gift to create the Shawn Springs/Majority of One Post-Graduate Scholarship. Shawn was the first president of the Majority of One Program here at Ohio State. This program addresses the emotional, social, intellectual, and physical needs of minority-student athletes. Another former Ohio State football player who played in the NFL, Todd Bell, is now back on campus and has teamed with Vice Provost for Minority Affairs Mac Stewart to develop an innovative mentoring program to increase retention rates for African American males across the University. The involvement of these two great Buckeyes speaks volumes about their commitment to Ohio State and will have a significant impact on our students.

Back in January of 1998, during the press conference in which I was introduced as the new president of The Ohio State University, diversity was one of the four values I said I would stress during my tenure as president. I hoped to work with the University community to make Ohio State a welcoming environment where we celebrate diversity and where all of our students, faculty and staff feel inspired and empowered to fulfill their potential. I hoped that we could take advantage of the great learning opportunities provided by a diverse and tolerant culture.

Over the past four years, I have been very pleased with the way the University community has responded to this challenge. And I would like to take this opportunity to formally thank everyone who has supported our efforts so enthusiastically and diligently. We created a Diversity Action Plan with clear goals and real accountability. We established the Diversity Council, the Women's Place, the President's Council on Women's Issues, the Institute for the Study of Race and Ethnicity in the Americas – and Board members had the chance to meet the distinguished new director of that Institute, John Powell, earlier – the Multi-Cultural Center, the President and Provost's Diversity Lecture Series, and a variety of other structures to institutionalize our commitment to diversity. Certainly, we have a long way to go, but the foundation is in place, and I feel very proud about where Ohio State is headed in terms of its diversity goals.

Finally, I would like to take a moment to thank our two trustees who are participating in their final meeting today. Kevin Filiatraut, as David Brennan said, you have been an excellent student trustee. All of us have been truly impressed by your contributions to the work of the Board. Your thoughtful insights and exceptional diligence are traits that will serve you very well in your legal career. On behalf of the entire University community, I want to thank you for your service and all of us wish you the very best in what we know will be a fabulously successful career.

Kevin, would you like to make a few comments?

PRESIDENT'S REPORT (contd)

Mr. Filiatraut:

Thank you. First, I would like to thank Dr. Kirwan and Chairman Brennan, for the opportunity to speak. Let me say, Mr. Chairman, that if imitation is the finest form of flattery, you need look no further than this Board to see your effect on this great University. And I'm not talking about the "White Hats"!

I would just like to say that it has been an honor to serve the people of Ohio as a Student Trustee. It is a learning experience like no other. I'm very grateful to all of those who thought I was competent to do the job and who later entrusted me with it.

I thank first, the Board Office -- Maureen, Lucy, Suzanne, and Holly -- they are the life line of the Board. There is no question about that, they have saved me a number of times. I thank, finally, all of the Board members, generally, for showing what it means to be entrusted to govern and, specifically, for giving me -- and all student trustees before and after -- the respect that we need in order to do our jobs for the people of Ohio. The way The Ohio State University Board of Trustees treats its student trustees is an example for all of Ohio. Thank you.

President Kirwan:

Thank you, Kevin.

Finally, I want to thank our Chairman for his nine years of outstanding service to this Board and to The Ohio State University. David Brennan -- with his white-hat idealism -- has a passion for excellence. David, you have been a visionary leader for education in Ohio for many years. And over the past years, your vision and your commitment to excellence has helped guide us to develop and implement an Academic Plan that will enable Ohio State to enter the ranks of the nation's truly great universities.

Last night we had a chance to celebrate your incredible service as a Trustee. I won't repeat the many glowing things said about you at that occasion. Let me simply say, at this time, that your service on the Board over the past nine years and your leadership in raising the aspirations and the standards of the University have had an enormous impact. We are a better University because of you. I know Ohio State will continue to benefit from your wisdom and leadership in the years ahead.

From a personal standpoint, I thank you for the privilege of working with you. No university president could have had a more supportive board chair than I have enjoyed over this past year. I will always treasure our wonderful friendship and your unstinting support. On behalf of the University community, I thank you for nine years of phenomenal service and inspired leadership. Thank you very much.

Mr. Brennan:

Thank you.

President Kirwan:

Mr. Chairman and members of the Board, that completes my report.

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DIVERSITY REPORT

President William E. Kirwan:

At this time, I would like to introduce Carole Anderson, vice provost for Academic Administration and chair of the Diversity Council, who will present the University's Diversity Report.

Dr. Carole A. Anderson: [PowerPoint Presentation]

Thank you, President Kirwan. I'm pleased to be here and present the progress report on the Diversity Action Plan for 2000-2001. The new report will be done sometime this spring and, hopefully, we'll be able to bring that to the Board next year.

A little bit about the history of the Diversity Action Plan: it was adopted in October 2000 and that fall the deans and vice presidents were requested to write unit diversity plans. A Diversity Council was recommended, and the Council recommended standardized templates be used in future reports, which was on the basis of the analysis of the fall reports. We received different information from different units and so we thought it would be more useful to have standardized information. Then in the Spring 2001, the deans and vice presidents wrote the results of their diversity plan. The Council on Diversity analyzed those plans and in doing so, we thought it's important to think about the contexts in which they happened.

The first point to be made is that we realized this was the first year of the implementation of the plan and that measurable change would take several years to be seen, and that identifying success was more important than identifying shortcomings in the progress that was being made. But we also realized that not all members of the University community are equally committed to the goals of the Diversity Action Plan.

Some of the highlights from the plan are that diversity is highly visible on campus, in evidence of such things as the "Can We Talk?" Program, the Diversity Lecture Series, and the other things that President Kirwan mentioned a few minutes ago. Clearly, the president and provost have consistently stressed the importance of diversity at every opportunity they have had and they have made it a very visible topic.

The Multicultural Center opened and several college units made administrative appointments to implement the diversity agenda in their units. The Office of Student Affairs sponsored, and is still sponsoring, several programs that are aimed at increasing the understanding of diversity among the student body. The president and provost met with the Gay, Lesbian, Bisexual, and Transgender representatives on two occasions, and the Office of University Relations has provided excellent coverage of all diversity events. Having said all of that, however, the Council on Diversity believes there is still a long way to go.

Some of the results of the first year are that the faculty profile looks like this and it is a slight gain over what was in 1999, but not a huge gain. Some of the colleges have made substantial progress, for example: Humanities, Law, Social and Behavioral Sciences, Arts, and Business. But retention of women and minority faculty continues to be an issue.

In terms of the student profile -- you can see the make up of the undergraduate student body -- first year retention rates are up. For example, last fall the percentage of African Americans in the freshman class was 9.9 percent. Among the professional students, there were slight changes. The numbers of African American students increased, Hispanics and Asian students decreased, but very

DIVERSITY REPORT (contd)

Dr. Anderson: (contd)

slightly, so there really wasn't very much change. And among graduate students there were slight decreases in enrollment of all groups.

The summary of that was that a good start has been made in addressing diversity goals. We concluded that dedicated attention to diversity does bring results and that some of the units have been paying attention to it long before the Diversity Action Plan and they're the ones that have made more progress. The quality of the reports from the different units were uneven and in the opinion of the Council, reflected varying degrees of commitment to the goals of the Diversity Action Plan. Few of the units addressed issues related to Gay, Lesbian, Bisexual, and Transgender populations or issues of work-life balance, and that some of the areas in the Diversity Action Plan have yet to be addressed, for example, providing seed money for research grants establishing a Minority Alumni Council, and a comprehensive development plan.

Some of the selective recommendations based on the results of that was that there needed to be a centralized training program for the University's leadership, deans, vice presidents, and department chairs to heighten the awareness of the need for enhancing diversity and ways that that could be done. There needs to be an increased use of targeted faculty searches and the units that use that particular mechanism were very successful in recruiting minority faculty particularly. And that full domestic partner benefits should be extended for faculty, staff, and students. The Council believes that we are leaving some talent on the table because we don't have those at our University.

The Council also recommended that we work to create an institutional norm that supports so-called family-friendly environments, ensuring that all employees are comfortable utilizing the existing benefits. We do have several benefits that are family-friendly, but it appears that some people aren't equally comfortable in requesting those.

Another recommendation was to provide effective support for at-risk students. You just heard President Kirwan talk about a new program aimed at the retention of African American males. They do have the lowest retention rate in the University, so that is a very important initiative. And all units need to feature diversity at public events.

The next step for the Diversity Council is the analysis of the 2001-2002 plan. That is in progress right now in an annual report. I will say that we see continuing progress being made this past year by almost all units and that is encouraging, and, hopefully, we'll continue to move along and make continual progress.

Thank you very much. I'd be happy to answer any questions that anyone might have.

Mr. Brennan:

Any questions? Thank you, Dr. Anderson.

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STUDENT RECOGNITION AWARD

Mr. Shultz:

Ladies and gentlemen, periodically the Board of Trustees has the opportunity to recognize outstanding students who are leaders both in and out of the classroom. Nominated by Dr. Bobby Moser, dean of the College of Food, Agricultural, and Environmental Sciences, today we are proud to recognize Emily Buxton Adams, an undergraduate student majoring in food science.

Emily exemplifies what it means to be a student at The Ohio State University through her rigorous course work, her leadership on campus, and her outstanding honors research project. Also, with her in the audience today is her good friend and mentor, Dr. Ray Miller, assistant dean of the College of Food, Agricultural, and Environmental Sciences.

Emily's honors research project has focused on fat determination in bovine and human milk using crematoric procedure and tri-glyceride analysis. Now as Emily explained to me a little more simply, her honors project is a small piece of a much larger research project going on in Food Science, which looks at the effects of pigments, the natural substances found in milk, which can help fight cancer. This research is being done in the Department of Food Science in conjunction with The James Cancer Hospital.

Involvement in campus activities has also been one of Emily's priorities. As president of the Agricultural and Natural Resources College Council, she has invigorated other student organizations with energy and leadership skills. One of her major accomplishments has been to design and host a leadership night, which over sixty students from the College of Food, Agricultural, and Environmental Sciences participated. Emily has also taken her classroom learning to a new level by competing on the OSU Dairy Products Evaluation Team, which competed throughout the United States.

Emily has also shown her dedication to serving others by taking a one-year leave of absence from The Ohio State University to serve as the National Vice President of the Future Farmers of America. During this year of voluntary service, Emily traveled to over thirty states and Japan, developing the leadership skills of high school students.

After graduation in just a few weeks, she will begin work on her master's degree in the Food Science Department here at The Ohio State University. She will continue to focus her course work on research on the functional properties of various dairy components.

Emily, on behalf of President Kirwan and the entire Board of Trustees, I want to wish you the best as you pursue your goals here at Ohio State as I present you with a Student Recognition Award.

Ms. Emily Buxton Adams:

Thank you very much for such an honor. There are many deserving students within the College of Food, Agricultural, and Environmental Sciences that could easily be sitting here today as I am, and I have the pleasure of working with them. We encourage each other to help build our community, college, and overall our University. So, I'd like to accept this award on behalf of them as well and share this with them.

I think that the first time I said I was coming to Ohio State I was a first or second grader. I've always known that I was going to be a Buckeye. When people would ask me what I was going to be when I grew up, I didn't have a clue. I

STUDENT RECOGNITION AWARD (contd)

Ms. Buxton Adams: (contd)

never knew exactly what to say, but I knew that if I came to Ohio State, no matter what I wanted to be, there would be faculty, staff, and supporters here to help me. With people like Dr. Miller, Dr. Moser, and my friend Joe, we help each other. I would like to thank you for this and thank you for helping me be the best Buckeye that I could be.

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CONSENT AGENDA

President William E. Kirwan:

We have 16 resolutions on the Consent Agenda today and I would like to ask that #9 be held for a separate vote. Unless there are any objections, I would like to recommend the remaining 15 resolutions on the Consent Agenda to the Board:

AMENDMENTS/WAIVER -- RULES OF THE UNIVERSITY FACULTY

Resolution No. 2002-116

Synopsis: Approval of the following amendments to and a waiver of the *Rules of the University Faculty* are recommended.

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the *Rules of the University Faculty* as approved by the University Senate; and

WHEREAS the proposed changes in the *Rules of the University Faculty* were approved by the University Senate on April 11, 2002:

Amended Rule

3335-5-4814 Research committee.

(A) Membership.

The research committee shall consist of twenty-six members.

(1) Sixteen faculty.

Ten regular faculty to be determined by the established procedures of the council on research and graduate studies. Faculty must be members of the council on research and graduate studies and represent the ten areas of the graduate school. The term of service is ~~two~~ four years.

(b) Six regular faculty selected by the faculty council. Of these six, one member must serve on a regional campus and no more than one member may be from any individual college. The term of service is ~~three~~ four years.

Balance unchanged.

and

AMENDMENTS/WAIVER -- RULES OF THE UNIVERSITY FACULTY (contd)

WHEREAS the Board seeks to waive rule 3335-9-11 of the Administrative Code, which precludes a faculty member from holding a faculty appointment in the college in which they are pursuing a degree, to allow Professor Mauro Ferrari, who holds joint faculty appointments in the Colleges of Engineering and the College of Medicine and Public Health, to enter medical school to obtain his M.D. degree:

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the *Rules of the University Faculty* be adopted as recommended by the University Senate, and that rule 3335-9-11 of the Administrative Code be waived for Mauro Ferrari, effective immediately.

WAIVER AND NAMING OF BUILDING

Resolution No. 2002-117

Synopsis: Approval of the Waiver of Paragraph (F) of Bylaw 3335-1-08 of Administrative Code and Naming of the Botany and Zoology Building, located at 1735 Neil Avenue, to honor Edward H. Jennings, president emeritus of The Ohio State University and professor of Finance, is proposed.

WHEREAS the Board of Trustees of The Ohio State University, did on January 9, 1976, amend paragraph (F) of bylaw 3335-1-08 of the Administrative Code to state that "buildings and structures shall not be named for any person who is an officer or employee of the University or the State of Ohio, but may be named for a person who has been retired or has otherwise left such a position for a minimum of three years"; and

WHEREAS the Board of Trustees has authority in naming of all buildings and structures at The Ohio State University, as set forth in paragraph (F) of rule 3335-1-08 of the Administrative Code; and

WHEREAS it is recommended that the Botany and Zoology Building, located at 1735 Neil Avenue, Columbus, Ohio, be named in honor of Edward H. Jennings, who served as the tenth president of the University from 1981 to 1990, and professor of Finance until his retirement on March 31, 2002; and

WHEREAS under his outstanding leadership the University made great strides toward excellence, including moving to selective admissions, and restructuring and updating the undergraduate curriculum; and

WHEREAS The Ohio State University launched an important initiative to attract more minority students and faculty, to recognize and encourage more University affirmative action programs, and to establish the Young Scholars Program across Ohio for promising junior and senior high school minority students; and

WHEREAS during his presidency The Ohio State University completed its first private fundraising comprehensive capital campaign which raised \$451 million, well above the goal of \$350 million; and

WHEREAS several remarkable campus landmarks – the Wexner Center for the Arts, The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, the Woody Hayes Athletic Center, and the Frank Hale Black Cultural Center – were built during his tenure; and

WAIVER AND NAMING OF BUILDING (contd)

WHEREAS Edward H. Jennings has been a national and international scholar in business, a popular and distinguished teacher at the Fisher College of Business, and a skillful and gifted advisor to Ohio State and institutions of higher education around the world:

NOW THEREFORE

BE IT RESOLVED, That the applicable requirements of paragraph (F) of bylaw 3335-1-08 of the Administrative Code be waived so that the Botany and Zoology Building, located at 1735 Neil Avenue, may be named "Edward H. Jennings Hall," effective immediately.

HONORARY DEGREES

Resolution No. 2002-118

Synopsis: The awarding of honorary degrees to Dennis J. Greenland and Harold A. McMaster, is recommended for approval.

WHEREAS the Committee on Honorary Degrees and the University Senate, pursuant to rule 3335-5-488 of the Administrative Code, have approved for recommendation to the Board of Trustees awarding of an honorary degree as listed below:

Dennis J. Greenland

Doctor of Science

and

WHEREAS pursuant to paragraph (B)(4) of rule 3335-1-03 of the Administrative Code, the President, after consultation with the Steering Committee of the University Senate, recommended to the Board of Trustees awarding of an honorary degree as listed below:

Harold A. McMaster

Doctor of Science

NOW THEREFORE

BE IT RESOLVED, That the above honorary degrees be awarded in accordance with the recommendation at a time convenient to the University and the recipient.

PERSONNEL ACTIONS

Resolution No. 2002-119

BE IT RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the April 5, 2002 meeting of the Board, including the following Appointments/Reappointments, Promotion, Appointment of Chairperson, Leaves of Absence Without Salary, Professional Improvement Leaves, and Emeritus Titles, as detailed in the University Budget be approved.

Appointments

Name:	JAMES S. FOSTER
Title:	Women's Head Basketball Coach
Department:	Athletics
Term:	April 6, 2002, through June 30, 2007
Present Position:	Women's Head Basketball Coach, Vanderbilt University, Nashville, TN

PERSONNEL ACTIONS (contd)

Appointments (contd)

Name: LAWRENCE H. NEWCOMB
Title: Professor (The Sanford G. Price and Isabell P. Barbee Chair in Teaching, Advising, and Learning)
College: Food, Agricultural, and Environmental Sciences
Term: June 1, 2002 through May 31, 2007

Name: DAVID E. SCHULLER
Title: Professor (The Max Morehouse Chair in Cancer Research)
College: Medicine and Public Health
Term: May 1, 2002 through June 30, 2006

Promotions

Name: MAURO FERRARI
Title: Associate Vice President for Technology and Commercialization
Office: Health Sciences
Effective: May 3, 2002
Concurrent Positions: Director and Professor (The Edgar C. Hendrickson Designated Chair in Biomedical Engineering), Departments of Biomedical Engineering, Mechanical Engineering, and Internal Medicine

Name: JOHN R. MEYER
Title: Associate Vice President
Office: University Development
Effective: April 1, 2002
Present Position: Assistant Vice President, University Development

Reappointments

Name: MICHAEL S. BEATTIE
Title: Professor (The Doctor John D. and E. Olive Brumbaugh Chair in Brain Research and Teaching)
College: Medicine and Public Health
Term: July 1, 2002 through June 30, 2006

Name: DONNA A. CANIANO
Title: Professor (H. William Clatworthy, Jr., Professorship in Pediatric Surgery)
College: Medicine and Public Health
Term: July 1, 2002 through June 30, 2006

Name: M. RONALD GLASER
Title: Professor (The Gilbert and Kathryn Mitchell Chair)
College: Medicine and Public Health
Term: July 1, 2002 through June 30, 2006

Name: YANG LIU
Title: Professor (The Ralph W. and Helen Kurtz Chair in Pathology)
College: Medicine and Public Health
Term: July 1, 2002 through June 30, 2006

Name: JOHN M. STANG
Title: Associate Professor (The Harry C. and Mary Elizabeth Powelson Professorship in Medicine)
College: Medicine and Public Health
Term: July 1, 2002 through June 30, 2006

PERSONNEL ACTIONS (contd)

Appointment of Chairperson

October 1, 2002 through June 30, 2006

Women's Studies

Linda M. Mizejewski

Leaves of Absence Without Salary

LISA Y. FLORES, Assistant Professor, Department of Psychology, effective Autumn Quarter 2002, Winter Quarter and Spring Quarter 2003, to collaborate on research at the University of Missouri in Columbia.

ANDREA K. NEWLYN, Assistant Professor, Department of English (Lima Campus), effective April 1, 2002, through March 31, 2003, for personal reasons.

Professional Improvement Leaves

ROBERT C. MACCALLUM, Professor, Department of Psychology, effective Autumn Quarter 2002, Winter Quarter and Spring Quarter 2003.

SHARON L. DAVIES, Associate Professor, Moritz College of Law, effective August 19, 2002, through May 9, 2003.

HELEN M. MARKS, Associate Professor, Department of Educational Policy and Leadership, effective Autumn Quarter 2002, Winter Quarter and Spring Quarter 2003.

Professional Improvement Leave—Cancellation

WILLIAM I. AUSICH, Professor, Department of Geological Sciences, effective Autumn Quarter 2002, Winter Quarter and Spring Quarter 2003.

Professional Improvement Leave—Change in Dates

GREGORY JUSDANIS, Professor, Department of Greek and Latin, change leave from Autumn Quarter 2002, Winter Quarter and Spring Quarter 2003, to Spring Quarter 2003.

Emeritus Titles

STIG M. BERGSTROM, Department of Geological Sciences, with the title Professor Emeritus, effective July 1, 2002.

MOON S. CHEN, JR., School of Public Health, with the title Professor Emeritus, effective July 1, 2002.

GUNTER FAURE, Department of Geological Sciences, with the title Professor Emeritus, effective July 1, 2002.

MUTTAIYA SUNDARALINGAM, Department of Chemistry, with the title Professor Emeritus, effective May 1, 2002.

RODNEY T. TETTENHORST, Department of Geological Sciences, with the title Professor Emeritus, effective July 1, 2002.

CHARLES H. BELL, Ohio State University Extension, with the title Associate Professor Emeritus, effective May 1, 2002.

WILLIAM E. HENDERSON, Ohio State University Extension, with the title Associate Professor Emeritus, effective May 1, 2002.

PERSONNEL ACTIONS (contd)

Emeritus Titles (contd)

JIM G. POLSON, Ohio State University Extension, with the title Associate Professor Emeritus, effective May 1, 2002.

DENNIS K. BAKER, Ohio State University Extension, with the title Assistant Professor Emeritus, effective July 1, 2002.

RESOLUTIONS IN MEMORIAM

Resolution No. 2002-120

Synopsis: Approval of Resolutions in Memoriam are proposed.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey a copy to the families of the deceased.

Carolyn North Burnett

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on March 5, 2002, of Carolyn North Burnett, Associate Professor Emeritus in the School of Allied Medical Professions.

Professor Burnett held a Bachelor of Science degree from Iowa State University and a Master of Science degree from the University of Illinois Professional Colleges. She taught physical therapy at Duke University Medical Center before coming to The Ohio State University in 1964. Professor Burnett was a professor of physical therapy in the School of Allied Medical Professions and taught in the School for 28 years. She coordinated the graduate student activities with foresight, which led to a progressive and dynamic program in physical therapy. Professor Burnett served as curriculum director of the School for five years and as an assistant director for one year. The development and evolvement of course materials related to geriatrics, documentation, problem solving, and ethics was accomplished through her interest and diligent work.

Professor Burnett's extensive voluntary service with the Commission on Interprofessional Education and Practice provided major visibility for the School while supporting an interdisciplinary focus on education. A major contribution was her dedication to developing expertise in geriatrics and serving as a School-wide resource in geriatrics and gerontology. Her major research interest was developmental kinesiology and exercise physiology. Her scholarship focused on gait analysis and development in children.

Professor Burnett served her profession at the highest level. She was an active member of the American Physical Therapy Association for 46 years, having served both the national association and the Ohio Chapter.

An active member of the University community, Carolyn Burnett served on numerous school, college and University committees. The value of her mentoring, friendship, and guidance to faculty and students, especially graduate students, was enormous.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Carolyn North Burnett its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy.

RESOLUTIONS IN MEMORIAMs (contd)

John E. Horrocks

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 7, 2002, of John E. Horrocks, Professor Emeritus in the Department of Psychology.

Professor Horrocks received his Ph.D. degree from Syracuse University and took his first academic position here at The Ohio State University in 1945, where he remained until he retired in 1983. During his 39 years at OSU, Professor Horrocks advised a total of 89 Ph.D. students. He also built a developmental program which included specialty areas in child-clinical psychology, mental retardation and developmental disabilities, measurement, and educational psychology, as well as a core program in developmental psychology that had faculty who were experts in all major phases of the life span.

Professor Horrocks authored or co-authored six books, including a theoretical book on the nature of self, and textbooks in several areas. There were four editions of his textbook on adolescence, one of the most comprehensive and widely-used textbooks in that field in modern times. His books were all originally written in longhand, in impeccable script.

John Horrocks was also well known for his service contributions to the field of psychology, the nation, the University, and the Columbus community. He was the main editor for three psychology journals and served on the editorial boards of other journals as well. In one journal alone, approximately 2,000 articles were published under his editorship. During the Korean war, he wrote 32 technical reports as he engaged in research that was used for training of anti-aircraft gunners. He was also active in governance in the University community, chairing the Athletic Council, and he was a patron of the arts in the local community.

On October 18, 2001, Professor Horrocks was presented an award for "Lifetime Achievement by a Psychologist" for his contributions to the field and profession.

On behalf of the University community, the Board of Trustees expresses to the family of Professor John E. Horrocks its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Walter L. Slatter

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on March 10, 2002, of Dr. Walter L. Slatter, Professor Emeritus in the Department of Food Science and Technology.

Dr. Slatter held a Bachelor of Science degree in dairy technology from The Ohio State University, a Master of Science degree in dairy technology from Iowa State University, and a Doctor of Philosophy degree in dairy technology from the University of Minnesota. He joined the faculty of the Department of Dairy Technology at The Ohio State University in 1936, where he served for 40 years in teaching, research, and public service.

His areas of expertise were dairy microbiology, dairy proteins, the technology of butter and cheese and product grades, standards, and quality evaluation. During his career he accepted two foreign assignments, one of which was of a four-year duration with The Ohio State University team at the University of Udaipur in India, where he made a significant and lasting contribution to the dairy program in that country. The second was a three-year assignment in Brazil, where he assisted in the development of an academic program in dairy technology in the Department of Food Technology, College of Agriculture, at the University of Sao Paulo.

Walter Slatter was a dedicated teacher and academic advisor who gave generously of his time to work with students in extra curricular activities. He derived great pleasure and satisfaction from

RESOLUTIONS IN MEMORIAMs (contd)

Walter L. Slatter (contd)

counseling undergraduate students and coaching The Ohio State University Dairy Foods Evaluation team. He coached more than 20 teams during his career, which most often placed in the top five of the 25-30 universities participating in the annual International Collegiate Dairy Foods Evaluation Contest. Five of his teams placed first in the competition and he was honored as Coach of the Year five times. As alumni, his former team members revered Professor Slatter and continually testified to the value of the skills acquired under his tutelage in their professional careers.

Professor Slatter gave invaluable service to the dairy industry in Ohio and nationally through his extension work. He was a tireless proponent of programs and activities for improving the quality of milk and milk products. In cooperation with the Ohio Departments of Health and Agriculture, Dr. Slatter authored a manual for milk haulers which became the premier publication nationally for educating milk haulers and governing their actions. He was also the University liaison to the Ohio Swiss Cheese Association, serving as secretary-treasurer and technical advisor of this organization from 1947-57 and technical advisor from 1963-66.

Dr. Slatter's professional associations included long-time membership in the American Dairy Science Association, where he served on numerous committees including membership, dairy products judging, international affairs, and the student affiliate committee. He also served on the Scholarship Awards Committee of the Milk Industry Foundation.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Walter L. Slatter its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Joel T. Walker

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on March 21, 2002, of Dr. Joel T. Walker, Professor in the Department of Food, Agricultural, and Biological Engineering.

Born in Knoxville, Tennessee, Professor Walker received B.S. and Ph.D. degrees in agricultural engineering from the University of Tennessee in 1974 and 1979, respectively. He served on the faculty at the University of Arkansas from 1979-2000, including a year as interim head of the Department of Biological and Agricultural Engineering. He had been a professor at The Ohio State University since January 2001.

He was nationally and internationally recognized for teaching and research. He wrote over 120 scholarly publications and received three Outstanding Teacher awards. His students won the American Society of Agricultural Engineers (ASAE) student design competition twice. He had broad interests in machinery for farming and the food industry. He was a recognized expert in aerial application of pesticides.

Professor Walker had a great spirit for taking on new challenges and investigating new areas. He enjoyed staying at the cutting edge himself, and always pushed his students to excel. He was equally comfortable and competent whether discussing technical issues with other engineers or teaching and working with farmers and agricultural advisors.

Joel Walker was an active member of his professional organization, the American Society of Agricultural Engineers. He was an associate editor for the Power & Machinery Division technical committee within the ASAE since 1983, served three years as editor, and was a member of the Publication Council since 1998. He served on several technical committees, including one on precision agriculture.

RESOLUTIONS IN MEMORIAMs (contd)

Joel T. Walker (contd)

Dr. Walker had taken on an active role in the University community. He was on the College of Engineering Committee for Academic Affairs. Within the Department of Food, Agricultural, and Biological Engineering, he headed an industry internship program, was on the Staff Awards Committee, and was the procedure oversight designee for the promotion and tenure process.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Joel T. Walker its deepest sympathy. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Harold S. Weiss

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 25, 2002, of Harold S. Weiss, Professor Emeritus in the Department of Physiology and Cell Biology.

After service in the U.S. Air Force as a meteorologist and air traffic controller during World War II, Professor Weiss received the B.S. degree in chemistry and the M.S. and Ph.D. degrees in physiology from Rutgers University. He taught at Rutgers University before coming to The Ohio State University in 1963. He was a professor in the Department of Physiology for 28 years when he was granted professor emeritus status in 1991. During this time, Professor Weiss maintained an outstanding record of teaching, research, and service.

Professor Weiss taught with distinction in almost every course offered by the Department of Physiology, from undergraduate to professional to advanced graduate level courses. He also was the advisor of 11 graduate students who received the M.S. degree and an additional 11 who received the Ph.D. degree. Many of Professor Weiss' students have gone on to achieve academic distinction.

Professor Weiss was an exceptionally productive faculty member, publishing over 120 full-length papers in the fields of basic and applied environmental physiology. These studies included physiological responses to acceleration and artificial atmospheres, blood pressure regulation, atherosclerosis, and the carcinogenic effects of environmental factors. He received research support from national sources for nearly a quarter of a century.

Harold Weiss' professional service record was exemplary. Most notably he was considered a tireless champion of academic freedom and faculty governance. His clarity of thought concerning the role of faculty in a University community shaped the views of many of his colleagues. He was the primary architect of the governance system of the College of Medicine and Public Health and served as a University senator. In recognition of his leadership in support of academic freedom, he was awarded the Louis Nemzer Award in 1988 by The Ohio State University Chapter of the American Association of University Professors.

At a time when some believe that a faculty member can no longer be excellent in teaching, research, and service, Professor Weiss was truly exceptional in each of these components that collectively define a professor.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Emeritus Harold S. Weiss its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 2002-121

Synopsis: The reports on research and other sponsored program contracts and grants and the summary for March 2002 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of March 2002 be approved.

**OSU STUDENT HEALTH INSURANCE PROGRAM
PLAN FOR 2002-2003**

Resolution No. 2002-122

Synopsis: The Ohio State University Student Health Insurance Program Plan for 2002-2003, is proposed.

WHEREAS on June 2, 2000, this Board awarded the medical insurance program contract to Koster Insurance Agency, following a competitive bid process, and renewed with Vision Service Plan and Delta Dental of Ohio for respective coverage effective Autumn term 2000, subject to renewal thereafter; and

WHEREAS the University has the opportunity to seek renewal of the program with the current carriers or competitively bid the insurance program; and

WHEREAS the current carriers Koster Insurance Agency, Delta Dental of Ohio and Vision Service Plan, have offered renewal rates that are competitive in the insurance market and appropriate to our history of claims experience; and

WHEREAS after consideration of the expressed needs and concerns of the students who purchase the insurance, the OSU Student Health Insurance Committee has recommended keeping Koster Insurance Agency as the administrator of the commercially insured PPO portion of the plan, Delta Dental of Ohio the insurer of the dental portion, Vision Service Plan the insurer of the vision portion and contracting with American WholeHealth Networks, Inc., to provide the complementary and alternative medical services portion of the plan. Each of these contracts will be for a period of one year and will provide existing benefits with the exception of the following changes:

1. Increase the limits for medical evacuation and repatriation to the more competitive levels of \$50,000 and \$15,000 respectively, especially important for international students and students traveling internationally.
2. Increase the maximum annual amount each insured individual pays out-of-pocket each plan year. The new maximums will be \$5,000 for in-network providers and \$10,000 for out-of-network providers.
3. Increase the annual out-of-network deductible to \$500 per person with a maximum deductible of \$1,500 per family.

**OSU STUDENT HEALTH INSURANCE PROGRAM
PLAN FOR 2002-2003 (contd)**

4. Decrease the out-of-network coverage to 60% of reasonable and customary charges.
5. Provide additional psychiatric services at Counseling and Consultation Services (CCS). This improvement will enable more services to be performed within CCS to more accurately reflect the demand for these services; therefore, fewer external referrals will be required.
6. Provide a new coverage for limited home health care services at 90% in-network and 70% out-of-network.
7. Implement a complementary and alternative medical services program that will offer discounts on services such as acupuncture, nutritional services and products, and massage therapy when individuals go to a credentialed, network practitioner. Individuals will be responsible for the full cost of services less the applicable discount.
8. Eliminate technical schools from eligibility in the Student Health Insurance Plan to prevent confusion in plan administration.
9. Implement a system to prevent students from changing type of coverage (comprehensive to medical or medical to comprehensive) on a quarter-by-quarter basis within the academic year.

WHEREAS this plan is fully funded by student premiums and will be available to eligible OSU students; and

WHEREAS the following are the tentative **quarterly** premium rates; final rates will be submitted for approval at the June Board of Trustees meeting as part of the fees and charges submittal. (Final rates may be lower than the levels stated here, but will be no higher. Categories will remain as stated here, with only price subject to change):

Comprehensive Plan Rates (includes vision and dental benefits):

Enrollment Category	Quarterly Premium	Monthly Premium	Percent Increase
Student Only	\$ 290	\$ 96.67	15.5%
Student + Spouse	\$ 742	\$247.33	15.6%
Student + Children	\$ 748	\$249.33	15.6%
Student + Family	\$1,002	\$334.00	15.6%

Medical ONLY Plan Rates (no vision or dental benefits):

Enrollment Category	Quarterly Premium	Monthly Premium	Percent Increase
Student Only	\$274	\$ 91.33	17.6%
Student + Spouse	\$701	\$233.67	17.6%
Student + Children	\$707	\$235.67	17.6%
Student + Family	\$947	\$315.67	17.6%

Comparable insurance rates will be charged to students on the semester system, adjusting only for the length of the term.

NOW THEREFORE

**OSU STUDENT HEALTH INSURANCE PROGRAM
PLAN FOR 2002-2003 (contd)**

BE IT RESOLVED, That Koster Insurance Agency, Delta Dental of Ohio, Vision Service Plan and American WholeHealth Networks, Inc., be awarded the OSU Student Health Insurance Program contracts effective Autumn term 2002, for a period of one (1) contract year.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 2002-123

Synopsis: The report on the receipt of gifts and the summary for March 2002 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of eighteen (18) new named endowed funds and the amendment of three (3) named endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of March 2002 be approved.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT

July through March
2000-2001 Compared to 2001-2002

GIFT RECEIPTS BY DONOR TYPE

	Dollars July through March		
	<u>2000-2001</u>	<u>2001-2002</u>	<u>%Change</u>
Individuals:			
Alumni (Current Giving)	\$24,412,090	\$26,715,975	9
Alumni (From Bequests)	<u>5,702,103</u>	<u>4,046,255</u>	(29)
Alumni Total	\$30,114,193	\$30,762,230	2
Non-Alumni (Current Giving)	\$20,450,743	\$12,842,030	(37)
Non-Alumni (From Bequests)	<u>9,661,057</u>	<u>2,798,230</u>	(71)
Non-Alumni Total	\$30,111,800	\$15,640,260	(48)
Individual Total	\$60,225,993	\$46,402,490	(23) ^A
Corporations/Corp/Foundations	\$30,317,908	\$33,050,632	9
Private Foundations	\$11,651,200	\$15,239,640	31 ^B
Associations and Other Organizations	<u>\$3,200,819</u>	<u>\$3,394,610</u>	6
Total	\$105,395,920	\$98,087,372	(7)

NOTES

- A Overall individual giving is down 23% in that gifts at the \$10,000 or more level are down 24% (\$44.9 million from 473 gifts last year compared with \$30.4 million from 394 gifts this year).
- B Foundation giving at the \$10,000 or more level is up for the first eight months of the fiscal year (\$10.9 million from 147 gifts last year; \$14.5 million from 167 gifts this year).

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)

July from March
2000-2001 Compared to 2001-2002

GIFT RECEIPTS BY PURPOSE

	Dollars July through March		
	<u>2000-2001</u>	<u>2001-2002</u>	<u>% Change</u>
Gift Receipts to Current Use and Endowment Funds:			
Buildings/Equipment	\$19,842,982	\$16,773,214	(15)
Faculty Support	\$9,369,255	\$10,346,272	10
Program Support	\$57,567,704	\$53,045,925	(8)
Student Financial Aid	\$10,089,774	\$10,447,172	4
Annual Funds-Colleges/Departments	\$7,264,753	\$6,472,111	(11)
Annual Funds-University	<u>\$1,261,452</u>	<u>\$1,002,678</u>	(21)
Total	\$105,395,920	\$98,087,372	(7)

GIFT ADDITIONS TO ENDOWMENT

Dollars July through March		
<u>2000-2001</u>	<u>2001-2002</u>	<u>% Change</u>
\$28,050,663	\$32,304,772	15

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>			
The Honda/TRC Funds Endowment Fund for the Growth of Transportation (Used to support transportation activities within the College of Engineering; provided by a gift from the Transportation Research Center, Inc.)		\$2,000,000.00	\$2,000,000.00
The Honda/TRC Funds Endowment Fund for the Growth of Student Activities (Used to support student activities within the College of Engineering; provided by a gift from Transportation Research Center, Inc.)		\$1,000,000.00	\$1,000,000.00
The Excellence in Pet Care Endowment Fund (Used to enhance the care of small and large animal patients; provided by gifts from alumni and friends of the College of Veterinary Medicine)		\$50,000.00	\$50,000.00
The Robert A. Waddell Tau Beta Pi Scholarship Fund (Used to provide scholarships for student members of Tau Beta Pi honorary; provided by gifts from the estate of Robert A. Waddell and the University's student chapter of Tau Beta Pi)	\$27,592.00		\$27,592.00
The Schulte Scholarship Fund (Used to provide scholarships for students enrolled at The Ohio State University at Lima; provided by gifts from Robert M. and Grace Schulte)		\$25,515.00	\$25,515.00
The Micki Zartman Service Learning Fund (Used to promote educational outreach for the College of Food, Agricultural, and Environmental Sciences; provided by gifts from the College of Food, Agricultural, and Environmental Sciences Vice President's Fund)		\$25,000.00	\$25,000.00
Crawford County 4-H Endowment Fund (Used to support the Crawford County 4-H program; provided by gifts from friends of Crawford County 4-H) (grandfathered)		\$15,230.00	\$15,230.00

Change in Description of Named Endowed Funds

The Sunder H. Advani Memorial in Applied Mechanics Fund
The Glenn O. and Lois S. Schwab Scholarship Fund

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>			
The H. Frederick Krimendahl II Presidential Scholarship Fund for Academic Excellence (Used to provide a scholarship for an entering freshman presidential scholar; provided by gifts from the H. Frederick Krimendahl II Foundation and/or West End Road Fund at New York Community Trust)		\$250,000.00	\$250,000.00
The Jane Ann Evans Nielsen Endowed Scholarship Fund in Political Science (Used to provide undergraduate scholarships to political science majors; provided by gifts from Lloyd Roberts Evans and Jane Ann Evans Nielsen)		\$62,155.00	\$62,155.00
The Dr. Louis and Raye Carlin Endowed Scholarship Fund (Used to supplement tuition for a student pursuing a D.V.M. degree; provided by a gift from Raye Carlin)		\$50,000.00	\$50,000.00
The Herbert and Dorothy Joseph Fenburr Scholarship Endowment Fund for Geography (Used to provide scholarships to students majoring in geography; provided by gifts from Dorothy Joseph Fenburr)	\$50,000.00		\$50,000.00
The Ohio State University Civil Engineering Alumni Association Scholarship Fund (Used to support civil or environmental engineering majors; provided by gifts from OSUCEAA and its members and from the estate of Samuel C. Pritchard)		\$36,361.00	\$36,361.00
The Joan Bisesi Fund for Head and Neck Oncology Research (Used to support head and neck oncology research at The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute; provided by gifts from family and friends of Joan Bisesi)	\$31,541.00		\$31,541.00
The McMaster Physics Research Endowment Fund (Used to provide research support for a senior faculty member in the Department of Physics; provided by gifts from Harold and Helen McMaster)		\$30,000.00	\$30,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds (contd)</u>			
The John and Cindy Feltz Scholarship Fund (Used to provide scholarships to incoming freshmen from Greene County Ohio majoring in engineering or education; provided by gifts from John and Cindy Feltz)		\$29,564.50	\$29,564.50
The Joseph Richard and Sally Scott Yerina Endowment Fund for Cancer Research (Used to support cancer research at The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute; provided by gifts from Linda and David Zuby, Catherine Ong, Earl Yerina, John Yerina, Debbie and Jim Yerina, and Mary Yerina)		\$28,724.63	\$28,724.63
The Ken Feintheil Athletic Scholarship Fund (Used to supplement the student-athlete grant-in-aid scholarship costs of a quarterback on the football team or an infielder on the baseball team; provided by gifts from Ken Feintheil)		\$25,060.00	\$25,060.00
The Dana M. Spuhler Memorial Scholarship Fund in Computer and Information Science (Used to provide scholarship support for computer and information science students; provided by a gift from Cheryl Spuhler)		\$25,000.00	\$25,000.00
<u>Change in Description of Named Endowed Fund</u>			
The Clara Hilberg Teller Endowed Scholarship Fund			
Total	\$109,133.00	\$3,652,610.13	\$3,761,743.13

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Establishment of Named Endowed Funds

The Honda/TRC Funds Endowment Fund for the Growth of Transportation Activities

The Honda/TRC Funds Endowment Fund for the Growth of Transportation Activities was established on May 3, 2002, by the Board of Trustees of The Ohio State University with a gift from the Transportation Research Center, Inc. ("TRC") of East Liberty, Ohio, in recognition of Honda Motor Co., Ltd's and Honda of America Mfg., Inc.'s (collectively "Honda") established interest in developing world-class, interdisciplinary transportation-related research and academic programs.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Honda/TRC Funds Endowment Fund
for the Growth of Transportation Activities (contd)

The annual income shall be used by the dean of the College of Engineering to support transportation activities within the College of Engineering. The Honda-OSU Planning Team ("Team") or its successor will offer the dean recommendations for the use of the income. The dean will report annually to the Team, TRC, and Honda on results of the previous year and the goals, objectives, and plans for the upcoming year; these reports will include the use of all fund earnings over the same two-year period.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, school director, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$2,000,000.00

The Honda/TRC Funds Endowment Fund
for the Growth of Student Activities

The Honda/TRC Funds Endowment Fund for the Growth of Student Activities was established on May 3, 2002, by the Board of Trustees of The Ohio State University with a gift from the Transportation Research Center, Inc. ("TRC") of East Liberty, Ohio, in recognition of Honda Motor Co., Ltd's and Honda of America Mfg., Inc.'s (collectively "Honda") established interest in developing world-class, interdisciplinary transportation-related research and academic programs.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used by the dean of the College of Engineering to support student activities within the College of Engineering. The Honda-OSU Planning Team ("Team") or its successor will offer the dean recommendations for the use of the income. The dean will report annually to the Team, TRC, and Honda on results of the previous year and the goals, objectives, and plans for the upcoming year; these reports will include the use of all fund earnings over the same two-year period.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, school director, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$1,000,000.00

The Excellence in Pet Care Endowment Fund

The Excellence in Pet Care Endowment Fund was established on May 3, 2002, by the Board of Trustees of The Ohio State University with gifts from alumni and friends of the College of Veterinary Medicine.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Excellence in Pet Care Endowment Fund (contd)

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income will be used at the discretion of the dean of the College of Veterinary Medicine to further enhance the care of both small and large animal patients.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the dean of the College of Veterinary Medicine to carry out the desire of the donors.

\$50,000.00

The Robert A. Waddell Tau Beta Pi Scholarship Fund

The Robert A. Waddell Tau Beta Pi Scholarship Fund was established on May 3, 2002, by the Board of Trustees of The Ohio State University with gifts from the estate of Robert A. Waddell (M.S. 1938) and the University's student chapter of Tau Beta Pi.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used for two or more scholarships for student members of Tau Beta Pi honorary. Selection will be based on demonstrated leadership and extracurricular activities. The dean of the College of Engineering will be responsible for the selection of the award recipients in consultation with the chapter's scholarship selection committee and the University Committee on Student Financial Aid.

One of the yearly scholarships will be in memory of Robert A. Waddell and awarded to a member who is majoring in either electrical engineering or computer and information science. All other scholarship support will be in honor of former chapter advisor and Professor Emeritus Frederick D. Meyers (B.M.E. 1949, M.B.A. 1952) and will be available to qualified chapter members regardless of major. All scholarships are awarded on a one-year basis. Recipients are eligible to compete for renewed awards.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean or program administrative officer in order to carry out the desire of the donors.

\$27,592.00

The Schulte Scholarship Fund

The Schulte Scholarship Fund was established on May 3, 2002, by the Board of Trustees of The Ohio State University with gifts from Robert M. (B.S. 1960) and Grace Schulte.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Schulte Scholarship Fund (contd)

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships for students enrolled at The Ohio State University at Lima as determined by criteria established by Robert M. and Grace Schulte. The scholarship will be awarded in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate administrative official of the University who is then directly responsible for The Ohio State University at Lima in order to carry out the desire of the donors.

\$25,515.00

The Micki Zartman Service Learning Fund

The Micki Zartman Service Learning Fund was established on May 3, 2002, by the Board of Trustees of The Ohio State University with gifts from the College of Food, Agricultural, and Environmental Sciences Vice President's Fund to honor the dedication and leadership that Micki Zartman (B.S.H.E. 1991) has provided student service learning initiatives.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support undergraduate students, graduate students, faculty, staff, agricultural student organizations, or external stakeholders who significantly promote agricultural educational outreach for the College of Food, Agricultural, and Environmental Sciences. Projects will be innovative, scholarly, and collaborative, and will enhance service learning. Scholarships will be awarded in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural and Environmental Sciences or their successor.

\$25,000.00

Crawford County 4-H Endowment Fund

The Crawford County 4-H Endowment Fund was established on May 3, 2002, by the Board of Trustees of The Ohio State University through current and future gifts from friends of Crawford County 4-H.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

Crawford County 4-H Endowment Fund (contd)

The annual income shall be used to support the Crawford County 4-H program. The support may include but is not limited to the funding of scholarships and awards for 4-H members, volunteer leaders and friends of 4-H, sponsoring seminars and programs, and purchasing material and services that will supplement 4-H programming or increase the visibility and public support of 4-H in Crawford County. All expenditures from this fund shall be approved by the Crawford County 4-H Advisory Committee. Scholarships will be awarded in consultation with the University Committee on Student Financial Aid.

If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the director of the Ohio State University Extension and the Crawford County 4-H Advisory Committee in order to carry out the desire of the donors.

\$15,230.00
(grandfathered)

Change in Description of Named Endowed Funds

The Sunder H. Advani Memorial in Applied Mechanics Fund

The Sunder H. Advani Memorial in Applied Mechanics Fund was established November 5, 1999, by the Board of Trustees of The Ohio State University with gifts from friends, colleagues, and former students in memory of Professor Sunder H. Advani. The description was revised on May 3, 2002.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual earnings shall provide one or more scholarships to students for excellence in applied mechanics. The scholarship committee in the Department of Mechanical Engineering will select the recipients of the scholarships in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean and department chairperson in order to carry out the desire of the donors.

The Glenn O. and Lois S. Schwab Scholarship Fund

The Glenn O. and Lois S. Schwab Scholarship Fund was established February 3, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Glenn O. Schwab, Professor Emeritus in the Department of Food, Agricultural and Biological Engineering, and Lois S. Schwab of Powell, Ohio. The description was revised on May 3, 2002.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Change in Description of Named Endowed Funds (contd)

The Glenn O. and Lois S. Schwab Scholarship Fund (contd)

The annual income of 1.7278 shares shall be directed to the College of Biological Sciences with the income from the remaining shares directed to the College of Food, Agricultural, and Environmental Sciences.

In the College of Food, Agricultural and Environmental Sciences, the annual income for a scholarship(s) shall be awarded to a second-quarter junior or beyond, or a senior student majoring in Food, Agricultural, and Biological Engineering. The student must possess a minimum overall grade point average of 3.3 on a 4.0 scale and receive the highest grade in the design course in soil and water conservation engineering or its equivalent. If no student meets the 3.3 grade point average requirement, the scholarship will carry over to the next year and be added to that for the current year. Selection of the recipient will be made by the scholarship committee in consultation with the chairperson of the Department of Food, Agricultural, and Biological Engineering and the University Committee on Student Financial Aid.

In the College of Biological Sciences, the scholarship(s) shall be awarded to a second-quarter junior or senior student in the Department of Evolution, Ecology, and Organismal Biology who possesses the highest overall grade point average of at least 3.3 on a 4.0 scale and has completed one or more courses in parasitology, entomology, anatomy, ornithology, or other advanced zoology courses. If no student meets the 3.3 grade point average requirement, the scholarship will carry over to the next year and be added to that for the current year. The selection will be made by the chairperson of the Department of Evolution, Ecology, and Organismal Biology and the dean of the College of Biological Sciences in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the chairpersons of the Departments of Food, Agricultural, and Biological Engineering and Evolution, Ecology, and Organismal Biology or their successors, or program administrative officer in order to carry out the desire of the donors.

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Funds

The H. Frederick Krimendahl II Presidential Scholarship Fund for Academic Excellence

The H. Frederick Krimendahl II Presidential Scholarship Fund for Academic Excellence was established on May 3, 2002, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the H. Frederick Krimendahl II Foundation and/or West End Road Fund at New York Community Trust.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates

The annual income shall be used to provide a scholarship for an entering freshman presidential scholar. The scholarship will continue through the student's senior year as long as he or she maintains eligibility as a presidential scholar. When the recipient graduates, a new freshman will be named. The scholarship will be awarded in consultation with the University Committee on Student Financial Aid.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

**The H. Frederick Krimendahl II Presidential Scholarship
Fund for Academic Excellence (contd)**

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the director of the University Honors Program in order to carry out the desire of the donor.

\$250,000.00

The Jane Ann Evans Nielsen Endowed Scholarship Fund in Political Science

The Jane Ann Evans Nielsen Endowed Scholarship Fund in Political Science in the College of Social and Behavioral Sciences was established on May 3, 2002, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Lloyd Roberts Evans (B.A. 1933) and Jane Ann Evans Nielsen (B.A. 1936, B.S. 1936).

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide undergraduate scholarships, based on merit and need, to junior or senior political science majors with a 3.4 GPA or higher and a wide range of interests. The scholarship will be awarded in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the dean of the College of Social and Behavioral Sciences in consultation with the chairperson of the Department of Political Science in order to carry out the desire of the donors.

\$62,155.00

The Dr. Louis and Raye Carlin Endowed Scholarship Fund

The Dr. Louis (D.V.M. 1942) and Raye Carlin Endowed Scholarship Fund was established on May 3, 2002, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Dr. Carlin's beloved wife of 59 years, Raye Carlin. This memorial scholarship honors Dr. and Mrs. Carlin's commitment to helping young people grow to be productive, healthy, and honorable adults.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to supplement tuition for one (1) third- or fourth-year student based on academic achievement, strong leadership, and financial need. The student must be enrolled at The Ohio State University, pursuing a D.V.M. degree in the College of Veterinary Medicine. Recipients will be selected by the dean of the College of Veterinary Medicine in consultation with the associate dean for Student Affairs in the College and the University Committee on Student Financial Aid.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The Dr. Louis and Raye Carlin Endowed Scholarship Fund (contd)

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the person or unit with spending authority and/or appropriate university official in order to carry out the desire of the donor.

\$50,000.00

**The Herbert and Dorothy Joseph Fenburr Scholarship
Endowment Fund for Geography**

The Herbert (B.Ch.E. 1934, M.S. 1935, Ph.D. 1937) and Dorothy Joseph Fenburr Scholarship Endowment Fund for Geography was established on May 3, 2002, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dorothy Joseph Fenburr (B.A. 1935).

This endowment is funded by a \$50,000 cash gift given to The Ohio State University Foundation and will be supplemented by an estate bequest of \$50,000 by Dorothy Joseph Fenburr.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used according to needs and opportunities available to graduate and undergraduate students majoring in geography. For graduate students, establishing a base for dissertation research (pre-dissertation support to establish a solid foundation for dissertation research), or for dissertation research itself, will be an important objective. For all students, graduate and undergraduate, supplementary support for attending relevant workshops of professional conferences that lead to professional development also will be an important objective. In particular cases, supplementary support for tuition and the like might occur. Ultimately, use of these funds is at the discretion of the Department of Geography chairperson, but the gift assumes that the range of uses will be broad and of significant benefit to students, whatever their level.

If for any reason the income is not fully used in a given year, it may be applied towards principal or retained as unused income to be used the following year. The latter choice is preferred.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with Dorothy Joseph Fenburr or, after her lifetime, with the chairperson of the Department of Geography and dean of the College of Social and Behavioral Sciences in order to carry out the desire of the donor.

\$50,000.00

**The Ohio State University Civil Engineering Alumni Association
(OSUCEAA) Scholarship Fund**

The Ohio State University Civil Engineering Alumni Association (OSUCEAA) Scholarship Fund was established on May 3, 2002, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from OSUCEAA and its members and from the estate of Samuel C. Pritchard (B.C.E. 1932).

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

**The Ohio State University Civil Engineering Alumni Association
(OSUCEAA) Scholarship Fund (contd)**

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used by the Department of Civil and Environmental Engineering and Geodetic Sciences (the Department) to support deserving undergraduate civil or environmental engineering majors. A portion of the income will be awarded to a financially and academically deserving senior. At the discretion of the Department, the award may be made to a deserving sophomore or junior. All previous students selected as award recipients and who reapply will be eligible for a single renewal pending review of their academic progress.

The chairperson of the Department will be responsible for administering these scholarships in cooperation with the University Committee on Student Financial Aid. Alumni groups have a special relationship with the University and, therefore, based on past practices may elect to participate in the ranking and recommendation of the scholarship award winners from qualified applicants identified by the Department.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, department chairperson, or program administrative officer, in order to carry out the desire of the donors.

\$36,361.00

The Joan Bisesi Fund for Head and Neck Oncology Research

The Joan Bisesi Fund for Head and Neck Oncology Research at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute was established on May 3, 2002, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from family and friends of Joan Bisesi.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support head and neck oncology research at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute at The Ohio State University as approved by the director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, the director of the Comprehensive Cancer Center, and the senior vice president for Health Sciences and dean of the College of Medicine and Public Health.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, the director of the Comprehensive Cancer Center, and the senior vice president of Health Sciences and dean of the College of Medicine and Public Health in order to carry out the desire of the donors.

\$31,541.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The McMaster Physics Research Endowment Fund

The McMaster Physics Research Endowment Fund was established on May 3, 2002, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Harold (B.A. Physics 1938, M.S. Physics 1939) and Helen McMaster of Perrysburg, Ohio, and Sun City West, Arizona.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with right to invest and reinvest as occasion dictates.

The annual income shall be used to provide research support for a distinguished senior faculty member in the Department of Physics. The chairperson of the Department of Physics, with the approval of the dean of the College of Mathematical and Physical Sciences, shall designate this faculty member.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean or department chairperson in order to carry out the desire of the donors.

\$30,000.00

The John and Cindy Feltz Scholarship Fund

The John and Cindy Feltz Scholarship Fund was established on May 3, 2002, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from John Feltz (B.E.E. 1961, M.B.A 1979) and Cindy Feltz (B.S.Ed. 1961) of Fairborn, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships to incoming freshmen from Greene County, Ohio, majoring in engineering or education. The scholarship candidates will be reviewed and recommended to the Office of Student Financial Aid by the Greene County Alumni Club. Should the Greene County Alumni Club become defunct or cease to exist, the College of Engineering and the College of Education may award the scholarship at their discretion in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University and its students in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the vice president for University Development and the director of Financial Aid in order to carry out the desire of the donors.

\$29,564.50

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

**The Joseph Richard and Sally Scott Yerina
Endowment Fund for Cancer Research**

The Joseph Richard and Sally Scott Yerina Endowment Fund for Cancer Research at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute was established on May 3, 2002, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Linda and David Zuby of Charlottesville, Virginia; Catherine Ong and Earl Yerina (B.S. 1981) of Alamo, California; John Yerina of Martinez, California; Jim Yerina of Westerville, Ohio; and Mary Yerina (B.S.Bus.Adm. 1987) of Dublin, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support cancer research with preference given to lymphoma research at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute at The Ohio State University as approved by the director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, the director of the Comprehensive Cancer Center, and the senior vice president for Health Sciences and dean of the College of Medicine and Public Health.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, the director of the Comprehensive Cancer Center, and the senior vice president for Health Sciences and dean of the College of Medicine and Public Health in order to carry out the desire of the donors.

\$28,724.63

The Ken Feintheil Athletic Scholarship Fund

The Ken Feintheil Athletic Scholarship Fund was established on May 3, 2002, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Ken Feintheil (B.A. 1955) of Cincinnati, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to supplement the student-athlete grant-in-aid scholarship costs of a student athlete who is a quarterback on the football team or an infielder on the baseball team pursuing an undergraduate degree at The Ohio State University. The director of Athletics will select the recipient in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the director of Athletics in order to carry out the desire of the donor.

\$25,060.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The Dana M. Spuhler Memorial Scholarship
Fund in Computer and Information Science

The Dana M. Spuhler Memorial Scholarship Fund in Computer and Information Science was established on May 3, 2002, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with a gift in memory of Dana M. Spuhler (B.S.C.I.S. 1982) from his widow, Cheryl Spuhler, of Canton, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and to reinvest as occasion dictates.

The annual income will provide scholarship support for computer and information science students who are academically strong and have demonstrated financial need. Preference will go to students who are graduating from high schools in more rural parts of Ohio. Dana M. Spuhler Scholars may apply for renewed selection. Renewal will depend upon continued financial need, a minimum 3.0 grade point average (on a 4.0 scale), and suitable progress towards a Bachelor of Science in Computer and Information Science degree. The award recipients shall be chosen by the dean of the College of Engineering in consultation with the Department of Computer and Information Science and the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$25,000.00

Change in Description of Named Endowed Fund

The Clara Hilberg Teller Endowed Scholarship Fund

The Clara Hilberg Teller Endowed Scholarship Fund in the College of Humanities was established March 1, 2002, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the estate of Clara Hilberg Teller (B.A. 1935). The description was revised on May 3, 2002.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships to students who are majoring in the Humanities and who maintain a GPA of 3.0 or better. The scholarships will be awarded in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended to the dean of the College of Humanities in order to carry out the desire of the donor.

CREATION OF NON-ENDOWMENT INVESTMENTS POLICY

Resolution No. 2002-124

(Combination and Modification of the former Operating Fund Investments Policy
and the Total Return Operating Fund Investments Policy)

Synopsis: Revision of the University's Investments Policy is proposed.

WHEREAS the Board of Trustees, from time to time, has adopted specific policies governing various aspects of the management of the investment portfolios; and

WHEREAS there is a need for comprehensive policies to provide for the overall management of the investment portfolios; and

WHEREAS there is an opportunity to combine the Operating Fund Investments Policy and the Total Return Operating Fund Investments Policy into a comprehensive policy governing all non-endowment funds:

NOW THEREFORE

BE IT RESOLVED, That the attached Non-Endowment Investments Policy for The Ohio State University be adopted by the Board of Trustees; and

BE IT FURTHER RESOLVED, That the Treasurer be, and hereby is, directed and authorized to implement and administer this policy and to manage the Non-Endowment investment portfolio in accordance with this policy.

(See Appendix XL for background information, page 1125.)

WAIVERS OF COMPETITIVE BIDDING REQUIREMENTS

Resolution No. 2002-125

JANUARY – MARCH 2002

Synopsis: Acceptance of the quarterly report on waivers of competitive bidding requirements is proposed.

WHEREAS the Purchasing Policy of The Ohio State University adopted by the Board of Trustees on September 7, 1984, and revised on February 7, 1992, July 8, 1994, November 7, 1997, and March 1, 2002 provides that the President and/or the Vice President for Business and Finance, or for the Hospitals of the University and their related facilities, Vice President for Health Services, may grant a waiver from competitive bidding in the event of an emergency, when a sufficient economic reason exists or when the goods or services can be purchased from only a single source, with a report on such waivers to be made quarterly to this Board; and

WHEREAS the Senior Vice President for Business and Finance has submitted a report on waivers of competitive bidding requirements granted for the period of January - March 2002; and

WHEREAS during the period covered, the Senior Vice President for Business and Finance, at the requests of the departments making the purchases and upon the recommendation of the Purchasing Department, 40 granted waivers of competitive bidding requirements for annual purchases totaling approximately \$7,487,800 as shown on the enclosed exhibit:

WAIVERS OF COMPETITIVE BIDDING REQUIREMENTS (contd)

WHEREAS during the period covered, the Vice President for Health Services, at the requests of the Hospitals of the University and their related facilities making purchases, granted 38 waivers of competitive bidding requirements for annual purchases totaling approximately \$11,094,500 as shown on the enclosed exhibit:

NOW THEREFORE

BE IT RESOLVED, That the report on waivers of competitive bidding requirements for the period of January - March 2002, is hereby accepted.

(See Appendix XLI for background information, page 1131.)

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS**

Resolution No. 2002-126

**PAGE HALL RENOVATION
UNIVERSITY HOSPITALS EAST – EMERGENCY DEPARTMENT
RENOVATION AND EXPANSION**

Synopsis: Authorization to employ an architect/engineering firm for the University Hospitals East – Emergency Department Renovation and Expansion and request construction bids for the Page Hall Renovation and University Hospitals East – Emergency Department Renovation and Expansion projects is requested.

WHEREAS the University desires to renovate space within Page Hall that was vacated by the Fisher College of Business to house the John Glenn Institute and Public Policy and Management program; and

WHEREAS the total estimated project cost is \$16,000,000 and the total estimated construction cost is \$11,317,775, with funding provided by House Bill 640 (\$10,300,000), House Bill 850 (\$700,000), and gifts to the College of Social and Behavioral Sciences (\$5,000,000); and

WHEREAS the University desires to renovate and expand the Emergency Department space at University Hospitals East; and

WHEREAS the total estimated project cost is \$4,000,000 and the total estimated construction cost is \$3,300,000, with funding provided by University bond proceeds with debt service paid from income from patient services:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to select qualified architectural/engineering firms as necessary for the University Hospitals East – Emergency Department Renovation and Expansion project and that the fees for these services be negotiated between the firm selected and the University; and

BE IT FURTHER RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to request construction bids for the Page Hall Renovation and University Hospitals East – Emergency Department Renovation and Expansion projects in accordance with established University and State of Ohio procedures, and if satisfactory bids are received, to issue contracts with all actions to be reported to this Board at the appropriate time.

(See Appendix XLII for background information and maps, page 1133.)

PURCHASE OF REAL PROPERTY

Resolution No. 2002-127

252 WEST NINTH AVENUE, COLUMBUS, OHIO

Synopsis: Authorization to purchase property located at 252 West Ninth Avenue in Columbus, Ohio is proposed.

WHEREAS the Board of Trustees of The Ohio State University is presented with an opportunity to purchase the improved real property located at 252 West Ninth Avenue in Columbus, Ohio, owned by Mary Fitzgerald, at a price of \$105,000.00; and

WHEREAS the acquisition of this property is critical for the development of student housing in the south campus area, and the appropriate University offices have determined that the purchase of this property is in the best interest of the University; and

WHEREAS funding for this transaction will be provided by Student Affairs:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized, in the name of the State of Ohio for the use of The Ohio State University, to purchase from Mary Fitzgerald the improved real property located at 252 West Ninth Avenue in Columbus, Ohio, at a purchase price of \$105,000.00 and closing costs, upon such terms and conditions as are deemed to be in the best interest of the University, subject to the University receiving the necessary approvals from the Ohio Board of Regents and the State Controlling Board.

(See Appendix XLIII for background information and map, page 1137.)

REPLENISHMENT OF THE RAINY DAY FUND

Resolution No. 2002-128

Synopsis: A policy to replenish the University's Rainy Day Fund is proposed.

WHEREAS a fully funded Rainy Day Fund is critical to the financial stability of the University and the achievement of the academic plan; and

WHEREAS \$5 million of the \$10 million Rainy Day Fund was drawn down earlier in FY 2002 to address mid-year State budget cuts; and

WHEREAS General Fund units already have contributed one-time amounts of 2% and continuing amounts of 2.5 to 3.5% to support needed University budget reductions; and

WHEREAS Non-general Fund units have not yet been required to contribute to the University's budget reduction plan:

NOW THEREFORE

BE IT RESOLVED, That the attached plan to assess Non-general Fund units \$3.3 million in one-time funds to replenish the University's Rainy Day Fund be approved; and

BE IT FURTHER RESOLVED, That \$1.7 million in central uncommitted one-time funds carried over from FY 2001 also be applied to this purpose so that the Fund is restored to the previous \$10 million balance.

(See Appendix XLIV for background information, page 1139.)

UNIVERSITY HEALTH SYSTEM POLICY ON RATE ADJUSTMENTS

Resolution No. 2002-129

Synopsis: Adoption of a process for the University Health System to make rate adjustments as necessary during the year is proposed.

WHEREAS the cost of providing health care continues to increase at a rate greater than inflation and the University Health System has been very aggressive in holding down costs and rate increases over the last several years; and

WHEREAS changes in rates charged by all University areas are subject to approval by the Board of Trustees; and

WHEREAS the University Health System needs some flexibility in establishing prices to be able to respond in a timely way to market conditions; and

WHEREAS the Health System has developed a policy to permit selective rate adjustments up to 5% (excluding room rates) as necessary during the year, subject to approval by the appropriate hospital board, and with notification to the appropriate University offices:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the proposed University Health System Policy on Rate Adjustments, effective immediately; and

BE IT FURTHER RESOLVED, That The Ohio State University Health System and the Office of Business and Finance shall report rate adjustments to the Fiscal Affairs Committee of the Board as appropriate during the year.

(See Appendix XLV for background information, page 1141.)

FY 2002-2003 COMPENSATION BUDGET

Resolution No. 2002-130

Synopsis: Approval of the FY 2002-2003 Compensation Budget, is proposed.

WHEREAS the current budget expires on June 30, 2002; and

WHEREAS faculty and staff salaries are significantly behind those of the University's benchmarks and other appropriate comparison groups; and

WHEREAS financial support for graduate associates is significantly behind the University's benchmarks, and we are currently in the second year of a three-year plan to contribute more financial support in the form of benefits subsidy for graduate associates; and

WHEREAS the University aspires to achieve market competitive salaries by providing salary budgets of up to 1% above comparable institutions each year for the next several years; and

WHEREAS budgeted amounts for faculty and staff salary increases at comparable institutions are projected to average 3.5% over the next 12 months:

NOW THEREFORE

FY 2002-2003 COMPENSATION BUDGET (contd)

BE IT RESOLVED, That the Board of Trustees approves budgeted increases to the salary pool in the range of 4.5% for faculty, staff and graduate associates to take effect at the beginning of Fiscal Year 2003.

Upon motion of Judge Duncan, seconded by Mrs. Davidson, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Brennan, Patterson, Sofia, Slane, McFerson, and Judge Duncan, Mses. Hendricks and Davidson.

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APPOINTMENT AND REAPPOINTMENT OF INVESTMENT MANAGERS

Resolution No. 2002-131

Synopsis: Approval of the appointment and reappointment of investment managers is proposed.

WHEREAS it is the policy of The Ohio State University to utilize the service of external Investment Managers to assist in the management of the University's Endowment Fund; and

WHEREAS the Investments Committee of the Board of Trustees periodically reviews the results obtained by the external Investment Managers and the amount of funds assigned to each of them; and

WHEREAS it is prudent investment policy to adjust the mix and amounts of money assigned to external Investment Managers as economic conditions and performance change; and

WHEREAS the number of external Investment Managers and the amount of funds assigned to them shall be determined by the Board of Trustees:

NOW THEREFORE

BE IT RESOLVED, That upon the recommendation of the Investments Committee, the Board of Trustees hereby appoints the following named external Investment Managers and the Office of the Treasurer to manage Endowment Funds as follows:

<u>Large Cap Equity Managers</u>	<u>Market Value/ Commitment As of 3/31/02</u>	<u>Changes</u>	<u>Revised Allocation</u>
ABN AMRO	\$ 42,002,036	\$ --0--	\$ 42,002,036
Barclays S&P 500	214,355,414	--0--	214,355,414
Barclays Value Index	25,000,000	--0--	25,000,000
Nicholas Applegate Mid Cap	91,531,141	--0--	91,531,141
University Students	17,549,259	--0--	17,549,259
<u>Small Cap Equity Managers</u>			
Barclays Extended	\$152,018,880	\$ --0--	\$152,018,880
Meeder Financial	94,326,253	--0--	94,326,253
Nicholas Applegate Small Cap	27,811,949	--0--	27,811,949

APPOINTMENT AND REAPPOINTMENT OF INVESTMENT MANAGERS (contd)

<u>International Equity Managers</u>	<u>Market Value/ Commitment As of 3/31/02</u>	<u>Changes</u>	<u>Revised Allocation</u>
Barclays International	\$ 39,611,607	--0--	\$ 39,611,607
Invesco Global Asset	20,267,150	--0--	20,267,150
Sit International	13,504,088	--0--	13,504,088
<u>Fixed Income Managers</u>			
Banc One	25,456,770	--0--	25,456,770
Cypress Asset Management	23,961,088	--0--	23,961,088
Hughes Capital Management	15,113,791	--0--	15,113,791
Huntington Trust	30,723,845	--0--	30,723,845
MDL Capital Management	77,509,279	--0--	77,509,279
<u>Alternative Managers</u>			
Battelle Technology Fund	2,625,000	--0--	2,625,000
CID Seed Fund	1,000,000	--0--	1,000,000
Commonfund High Yield Bonds	15,000,000	--0--	15,000,000
Commonfund New Leaders	10,000,000	--0--	10,000,000
Commonfund Capital Partners	7,067,000	--0--	7,067,000
EDF Ventures Seed Fund	1,000,000	--0--	1,000,000
Mesirow Partnership Fund I	10,000,000	--0--	10,000,000
Ramius Fund	--0--	15,000,000	15,000,000

Upon motion of Ms. Hendricks, seconded by Mrs. Davidson, the Board of Trustees adopted the foregoing resolution with seven affirmative votes cast by Messrs. Brennan, Sofia, Slane, McFerson, and Judge Duncan, Mses. Hendricks and Davidson, and an abstention cast by Mr. Patterson.

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DISTANCE EDUCATION PRESENTATION

Dr. Bobby D. Moser: [PowerPoint Presentation]

Mr. Chairman, we are pleased to be back again to give another report on the distance education operations that we have been undertaking and taking a look at the future. As you know we reported to you a few months ago on Phase I, today we will report on Phase II, and then there is actually a Phase III. As we do a little review of where we've been over the last few months with this effort, I have to give credit to our Chairman, who really challenged us to take a look at ourselves and take a look at the future.

DISTANCE EDUCATION PRESENTATION (contd)

Dr. Moser: (contd)

He always told us "Think Big" and so we have tried our best to think big with this endeavor. I have to give credit to Brad Moore, who also was on the committee, who said, "With all the expertise and knowledge we have on this campus, why can't Ohio State University become the knowledge provider of the world?" That's a tall order, but it's not out of the realm of possibility. So, with all this in mind, we're here to talk about Phase II of the Distance Education Report.

The rationale is: to serve the OSU Academic Plan; to improve access to high quality programs; to increase the effectiveness and efficiency of teaching and learning; to increase enrollments and revenue; to increase OSU's national visibility; and to stay competitive in higher education markets. The charge that we were given is three-fold: conduct an internal assessment of OSU's current e-learning offerings; recommend organizational initiatives that advance the size, scope, and effectiveness of the technology-enhanced distance and continuing education; and create an implementation plan.

Phase I was the assessment and we have completed that. We were pleasantly surprised of the activity that was already underway, and even more surprised of the interest of faculty in developing distance education-type offerings. Phase II is what we are going to report on today, which is the organizational recommendations. There are six recommendations that are in your packet of material, so we won't take time to go over those individually. There were two major outcomes from this that we will focus our time on here today. And Phase III is the implementation, which we hope to bring to you in a few months.

The first outcome that we are going to address today is the Distributive Education Support Unit. We wanted to get ourselves organized in a way that we could efficiently operate a distance and distributive education program here at The Ohio State University. Some universities set up a virtual-type university to operate their distance education offerings. We did it a little bit differently, we decided to make it an integral part of our existing academic units and we think that will serve us well. So far we think that was a good decision at that particular time. The second outcome is the OSU digital Knowledge Bank. We will explain to you a little bit later what that is all about, but it is exciting and has great possibilities, and is a big undertaking.

Let me introduce the individuals who are going to be making this presentation. First is Susan Metros, deputy CIO and executive director of Educational Technology and Distributive Learning. Susan is new to Ohio State University and we attracted her here and are very pleased to have her. She will provide some excellent leadership for us in this particular area. Karen Bruns, is the leader of OSU Cares and Outreach and Engagement, and has done a lot of work in helping this Committee move along and develop the recommendations that we are going to present here today. Ille Rhimes, CIO, is my partner in crime. It has been great to work with Ille, and he has given a lot of information and a lot of leadership to what we are doing all the way through this. Diane Daggerford, director of Academic Technology in the College of Humanities, will talk about the Knowledge Bank. So I will pass the ball right now to Susan.

Ms. Susan Metros:

Thank you, Bobby, Mr. Brennan, and Trustees. The first outcome of the Committee's report depicts a Distributive Education Support Unit designed to sustain and broaden OSU's vision for educational technologies. In bullet one, the use of the term distributive refers to the use of instructional technologies to serve both our students on campus and those at a distance. Both audiences are

DISTANCE EDUCATION PRESENTATION (contd)

Ms. Metros: (contd)

really important. For example, the majority of Web-CT use, the University's learning management system, takes place in traditional blending-learning environments. Blending meaning courses that are both online and have face-to-face components. In fact, last quarter, almost 26,000 students were enrolled in Web-CT augmented courses.

OSU has also been awarded a PEW Grant in course redesign that will support our efforts to redesign instructional approaches using technology to achieve cost savings, as well as quality enhancements. Professor Dennis Pearl is leading a team of Redesigning Introductory Statistical Concepts, a blended course enrolling over 3,200 students this year as part of the PEW Grant. OSU will implement buffet strategy offering students a choice of interchangeable paths to learn each course objective based on their learning styles.

In another blended example, the Ohio Board of Regents has funded OSU to build a curriculum in information and scientific literacy. The content will be designed as modules that can be reused in a variety of academic disciplines. The model will offer a way for Ohio institutions to share their academic content, while retaining intellectual property ownership.

Bullet two addresses the need to lay a solid foundation for an organization that will also support distance education and OSU has a really good start. Last quarter, the registrar reported 951 students enrolled in 61 courses designated as distance learning. In addition, we have 6 on-line degrees and certifications up and running. These include: the Pharm.D. degree; the undergraduate business degree for the Regional Campuses; the welding engineers master's degree; the gerontology certificate program; the master's of nursing degree; and the executive MBA degree. Furthermore, there are about 10 other programs being discussed or already under development.

So what does this organization look like? The Committee envisions an organization designed to provide the academic community with services, resources support, plus communication conduits, and collaborative opportunities for advancing and extending distributive and distance education at The Ohio State University. The organization will be comprised of four functional areas and some of these functions will reside within the new organization, while others will be collaborative efforts in partnerships with existing units within and outside the academic community.

The first functional area is technology support, which represents the infrastructure: applications, the hardware, servers, and networks. They are requisite to supporting a mission critical and scalable educational technology environment. The second functional area is instructional support, inclusive of faculty development – course design and conversion, resource management, assessment, and the research and development for future instructional strategies and technologies, including such projects as the Knowledge Bank.

The third functional area is student services, which specifically focuses on our students at a distance whose OSU experience is not predominantly physical, but virtual. We envision designing a single point of presence that seamlessly directs current and prospective distant learners to OSU's admissions, resources, technical support, and other student services.

And the fourth functional area is business services and this is a new function. It will provide access to marketing and promotion, along with business planning services. Business planning would assess the fiscal viability and return on value

DISTANCE EDUCATION PRESENTATION (contd)

Ms. Metros: (contd)

of new initiatives and offer evaluation services to our existing programs. Using MBA students as consultants, we are planning to pilot this concept with welding engineering and a potential certificate program in urban planning.

Finally, one of the most important components of this organization is the existence of the advisory committee, chaired by Bobby Moser. This committee will be composed of representatives from across the ranks of the academic communities, administration, faculty, staff, and students. The purpose of this committee will be to provide overall guidance, and to assist in drafting and reviewing policies conducive to developing and delivering new modes of technology-enhanced teaching and learning.

Ilee Rhimes, chief information officer, will continue with a description of the second outcome of The Ohio State University Knowledge Bank.

Mr. Ilee Rhimes:

Thanks, Susan. President Kirwan, Chairman Brennan, and members of the Board, the digital Knowledge Bank idea was conceived by the Distance Education Committee early in its deliberations. The concept evolved from the committee's vision for Ohio State to become the knowledge provider to the world. As Bobby indicated, that actually grew out of a comment made by Brad Moore.

The Committee reasoned that the generation, collection, indexing, and preservation of intellectual content was the most valuable University asset and would be even more valuable if it were maintained in an accessible digital Knowledge Bank. Consequently, a planning committee, chaired by Joe Branin, director of University Libraries, was formed to investigate the idea. In addition, Chemical Abstracts and OCLC were asked to participate and they each assigned an individual to the committee.

The model depicts the flow of intellectual content from all areas of the University through submission, storage, and transformation by faculty into technology-enhanced learning modules that can be delivered to students at a distance or in on-campus classrooms. These learning modules are fed back into the Knowledge Bank for others to use and build on. The model also depicts information being extracted from the Knowledge Bank by Ohio State constituents and external users and, finally, the model depicts new research findings based on extracted information being fed back as new intellectual content. Note that value added or specialized extractions could conceivably be made available on a fee basis.

In the broadest sense, the Knowledge Bank is envisioned as an enterprise-wide digital repository of intellectual content, with links to content stored in other locations. Note there are other organizations investigating and experimenting with similar concepts – most notably MIT, in partnership with Hewlett-Packard, is developing a digital repository called “D Space” to store, index, and preserve the intellectual output of MIT's faculty.

The planning committee also discovered several prototypes of the Knowledge Bank already under development by faculty at Ohio State in various academic units. One of the most interesting is the Web Media Collective. Diane Dagefoerde, director of Academic Technology for the College of Humanities, is co-director of the Web Media Collective, and she'll provide a brief overview of the collaborative project. Diane --

DISTANCE EDUCATION PRESENTATION (contd)

Ms. Diane Dagefoerde:

Thanks, Ilee. The Web Media Collective is a group of faculty, staff, and students in humanities, arts, and architecture who are working together to find cost-effective ways to make knowledge created at Ohio State available across disciplines and to audiences beyond the University.

My colleagues and I, some of whom are here today, have been developing digital collections of media assets for years; media assets being photographs, audio and video clips, CAD drawings, etc., that represent this knowledge. The Huntington Archive, for example, has been using databases to catalog its slide collection since the 1980s and the History Department has had an all-digital image and cataloging system since 1993. In 1998, the Office of the CIO funding competition was the catalyst that sparked this collaboration. In the proposal process, we realized we were struggling with the same kinds of problems, so we committed to cutting through the red tape, sharing resources, and making this work on a grass roots level.

The result? The History Multimedia Database and the Charles Csuri Archive, both currently available, the Huntington Archive, which will be released shortly, and Instructional Media Collections in humanities, history of art, and architecture, which are just entering the programming stage. These six collections alone reach over 8,000 students in 105 course sections each year. This is just the tip of the iceberg. Imagine the kind of impact we could have if we brought even 10 more collections into the system. Making these collections of media, or of knowledge, available in digital form through the Web, supports the Academic Plan and, in particular, the vision and rationale Dr. Moser just presented to you.

A colleague once showed me a photograph he had taken during his research work in India. It was in a rural village. In the center was a village house – mud walls, thatched roof – someone's home. Crossing overhead were power lines like you see in any neighborhood. The detail to be seen in the photo was that the power lines did not go to the home – it was without electricity. It was an image of rural life in India that showed how modern society is passing it by, almost ignoring its existence.

The Web Media Collective saw as a starting point the need to help faculty, students, and researchers take the media they use daily to explain or demonstrate their work and get it into a format that can be shared with this important and contextual information included. My colleagues and I sit with faculty to select images, video clips, etc., to add to these collections. We digitize them or put them in computer format and then we catalog them -- and this is the most critical step – making them accessible. Cataloging these media means they can be found by another faculty member, by a student doing a report, or by a donor interested in a subject area. And because everything is stored digitally, it can be used and reused in a variety of contexts -- Web-based versions of high demand courses, classroom presentations, research, and outreach projects, and the list goes on.

To bring this vision of knowledge provider of the world to fruition, we need to work efficiently. We need solutions that are scalable and can be implemented. The Web Media Collective has created one piece of the bank, and my colleagues and I are working diligently with faculty, students, donors, and friends, to make deposits.

There is a wealth of knowledge at Ohio State. We represent proof that this knowledge can be captured, cataloged, and shared, and that this vision of knowledge provider to the world is achievable. Thank you.

DISTANCE EDUCATION PRESENTATION (contd)

Dr. Moser:

Thank you very much for your presentations. In summary, upon acceptance of this Phase II report, we will move on to Phase III, which is implementation. Some of the things that we had looked at in the implementation plan was to prepare the plan and timetable as to what we would like to get accomplished in the next few years; identifying and aligning the resources to support the new organization and related activities; to evaluate viability of existing programs that are underway, see how we can be of help to them at the present time; and then provide business planning and viability assessment for the new initiatives that are underway.

I'd like to say a big "thank you" to the Committee. There are several members who have worked very hard on this and have spent a lot of time and put a lot of effort into it. We've still got a ways to go, but we've made great progress. Mr. Chairman, that completes our report. Thank you very much.

Mr. Brennan:

Thank you. Any questions from the Trustees? On the Knowledge Bank, there is no limit to the input to that, is there? Isn't that the key to what you were saying about how to catalog, how to store, and how to retrieve? And when you design that engine, there's no limit to what you can put into it? Is that not true?

Dr. Moser:

That's right. Once you get the framework put together, things that can be digitized can go in there. There is a wealth of knowledge that is on this campus that we could organize in a way that is useful to people.

Mr. Brennan:

Isn't your position that we're uniquely qualified to capitalize on that by the experience we have on this campus and peripheral activities going on here in Central Ohio?

Dr. Moser:

Yes, very much so. We have some interested partners from outside of the University that are willing to talk to us about this.

Mr. Brennan:

Is that collaboration going on now?

Dr. Moser:

Yes, it is. They were a part of the committee that helped develop the proposal that was sent our way.

Mr. Brennan:

Excellent.

President Kirwan:

Bobby, don't you have Chemical Abstracts and OCLC working actively with us on this?

DISTANCE EDUCATION PRESENTATION (contd)

Dr. Moser:

Yes. Both of those organizations are very much interested and worked with Joe Branin, Ilee, Brad Moore, Sally Rogers, from the Libraries, and others on this idea. So we think there's some real potential there.

Mr. Brennan:

Naturally, I can't let this last meeting go without thanking you for what you've done in this area, Bobby. When Brit appointed you chairman of the Committee, I said, "Thank God he put a competent person in charge who knows how to get things done." And that certainly is true about you. But my hot button is revenue. What are your early plans to create some revenue from all this?

Dr. Moser:

That's a good question, Mr. Chairman. I would say at this particular point there is lots of potential. We know that some of these have started and have not been successful. We want to learn from those mistakes and try to put something in place that is going to be successful. Not only good from an academic and educational standpoint, but also a potential revenue source. We think the opportunity there is great.

There is a quest in society today for knowledge – people want to learn. Sometimes those are organized curricula or courses that people want to pursue to earn a degree, other times it's professional development-type opportunities and activities to enhance themselves, and then some people just want to know about things. It's amazing to me how that is. On my own college homepage, we have 16,000-17,000 documents up on the Web. Since the first of the year, we have had on average 17,000 visitors a day.

Mr. Brennan:

And that is just Food, Agricultural, and Environmental Sciences?

Dr. Moser:

Yes. Thirty-seven thousand pages downloaded a day, on the average since the first of the year. That is up ten percent from last year.

Mr. Brennan:

There has got to be some revenue there somewhere.

Dr. Moser:

Those numbers just blow me away every time I hear them. But you are right, there has got to be some revenue in there.

Mr. Brennan:

Any more questions or comments? Dimon --

Mr. McFerson:

Bobby, is it intended and expected that all the deans and colleges are buying into this program so we won't have others doing their own thing a little differently than you are?

DISTANCE EDUCATION PRESENTATION (contd)

Dr. Moser:

We made a report to the Council of Deans and it was very well received. I think everyone's on-line. I have people coming to me and saying, "I've got an idea, where do I go with it?" I think there's lots of interest here. I think they have accepted the structure that we've developed -- a one-stop shopping. So there is one place they can go and get the assistance that they need to develop this. This is a new way of thinking, a new way of learning for most of us that grew up in academia, and so we need help.

We've got ideas and we've got great content, but not always do we know, "Is there a market out there?" We need to do a market analysis and put a business plan together so we can make sure that we're successful in revenue generation and all these things that we don't necessarily think about on a day-to-day basis as faculty members at this University. In answer to your question, I think there is interest. I think people have bought into the idea of the organizational structure that we've presented, so it is just a matter of getting it implemented now.

Mr. McFerson:

For instance, in your college, with the data that you just indicated to us, when this program is fully in place, would you be collapsing your program into this program?

Dr. Moser:

Yes, absolutely. Several colleges have Web pages now and having those networked in a way that's easily accessible -- that's the thing we've got to do, and that's what this Knowledge Bank can provide for us.

Mr. McFerson:

Thank you.

Mr. Brennan:

Yes, Ed?

Provost Edward J. Ray:

We moved quickly past the organizational structure and, obviously, how this ultimately plays out depends on the effectiveness of the implementation, but this business of "Is it organized inside or outside?" is not a matter of indifference. A number of institutions that have organized this activity outside of the mainstream of the academic enterprise have essentially set up competing organizations and have had a lot of miscommunication and conflict. I think the effort from the outset here is, in fact, to have things organized in a clear cut, transparent, effective way within the academic enterprise so that deans, chairs, faculty, and others feel that they know how to bring issues forward if there are concerns or if there are conflicts. We've got mechanisms for resolving things that happen within the existing academic enterprise. We want to take advantage of that when we bring something new like this online.

Mr. Brennan:

Which is another way of saying that this is technology transfer in a different form. We must be reasonably uniform in how we treat our internal people and how they

DISTANCE EDUCATION PRESENTATION (contd)

Mr. Brennan: (contd)

get a piece of the action. That's the challenge. The ball has been dropped everywhere. If you do that, then there could be an unlimited number of partners with whom you can associate on the outside who market however they market, but you have the inside structure firmly in place and I think that's what we're hearing here. Bobby's given me three or four examples of how this has been done elsewhere. I think not to oversimplify, but that is an unmet challenge in academia, to figure out how to turn this into a revenue for the individuals to have an incentive and to participate in a fairly uniform manner throughout the University.

I am very proud of what you've done, and I'm glad we got Phase II done before I got off the Board. I've only been on nine years and, hopefully, in another nine years you will get Phase III done.

Dr. Moser:

Mr. Chairman, for the University this has moved fast. Thank you.

(See Appendix XLVI for background information, page 1143.)

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FAREWELL TO DAVID L. BRENNAN

President Kirwan:

Under normal circumstances, I know better than to interrupt you, but these are not normal circumstances, and before the meeting adjourns, I want to take this opportunity to make a little presentation to you. We want to present you with a reminder and a symbol of your service and leadership on the Board. We have an engraved box and gavel that you can use to call meetings to order in the future wherever you may be.

Mr. Brennan:

Thank you very much.

President Kirwan:

Jim, would you like to say a few words?

Mr. Patterson:

Thank you, President Kirwan. Much has been made over the years with the white hat, but the white hat to me is just a very visible symbol of David Brennan, and it does not in any way indicate the type of a man he is. I have never met anyone that has such a genuine interest in education at all levels, and the excellence of education. But to me, David, it goes even deeper than that – it's your deep passion to see that everybody has an education, as much as you can help give them or as much as they want to get – you want to make that available to them. It doesn't matter if it's higher education or secondary or the people that work for you.

I also think, speaking from a Board member's perspective, that you are a model for us all. I hardly ever remember a time that you were late for a meeting or didn't come to a meeting. I think in the eight years that I've known you, you have

FAREWELL TO DAVID L. BRENNAN (contd)

Mr. Patterson: (contd)

put being a Trustee of Ohio State first and foremost in your life. All of us as Trustees and the University owe you a great deal. Thank you very much.

Mr. Brennan:

Jim, thank you. My script says, "your farewell remarks." This isn't farewell, but it's the end of a good thing, and all good things must come to an end.

Jim, you're right. My passion is Ohio State, it is education. It's like everybody in this room – we want to help as much as God gave us the skills to help. I have made friends in this room that wouldn't have been friends, but for this experience. I've had exposure to people of extraordinary talent, extraordinary skills, throughout this University that wouldn't have happened but for this experience.

Some of you heard me say that the finest honor I ever received was being appointed to this Board. That was true nine years ago and it's true today. I'm going to deeply regret not participating at this level. At the same time, I'm a bit relieved to pass the torch on to somebody else. My fellow Trustees, those sitting here today, those I've served with before are, without exception, extraordinary people who feel just like I feel about this great University, who dedicate themselves to do the best they know how. And I'm confident that the University will continue to be in very good hands.

With all the friends and supporters that are in this room and elsewhere in the University that make us look good, it's dangerous to sort people out and say I'll name one or two or three, but I'm going to take that chance this morning. The Secretary of the Board is Bill Napier, who is in charge of the Trustees' office, but the real grunt work, if you will, was pointed out by Kevin Filiatraut. Sitting behind me are two ladies who make all of us look good and perform well. And I don't think they're recognized often enough. They are going to be uncomfortable with what I'm going to do next, but, I believe, Maureen Sharkey and Lucy Gandert deserve to be recognized by all of us for the extraordinary commitment they make to this University and to all of us. Please join me in recognizing Lucy and Maureen. I can't let that finish without pointing out that it's sort of an odyssey every meeting among the three of us sitting back here, as they try to keep me on the straight and narrow, and I forget to do things, or I insert my own words, but it's more fun that way!

There are lots of things I wanted to say this morning, but I will cut it short fairly quickly. Enormous things have happened these nine years – incredible things. The continuation of continuous improvement at this University is dynamic. Sitting on my right is, I think -- Ed, no offense to you -- the finest president this University has had. I didn't work closely enough with you, Ed, to make a true comparison, but I think it is the consensus in this country that Brit is the finest university president now sitting at any university in this country.

The four years that Brit has been with us he has given ounce for ounce, pound for pound, great value to us. We all wish more years were ahead with Brit, but none of us regret one day you've been here. This is more than friendship, this is more than admiration for skill, this is your passion, and it comes through so well. You inspire all of us. You're going to do that back in Maryland, too, damn it. But, fortunately, this is your last president's position. You're going on to some higher job in Maryland, so we can claim this as the last presidential position that you held.

FAREWELL TO DAVID L. BRENNAN (contd)

Mr. Brennan: (contd)

I can't help but point out that I have, in my nine years, gone through three potential presidential resignations. Gordon, as you might recall, did it twice. He changed his mind the first time, so, Brit, you have one coming. You may have to act pretty quickly. Jim's doing a pretty good job, but you've got one coming. If they don't treat you right in Maryland, you've got a home right here.

Finally, to my vice chairman. As many of you know, I recovered from surgery most of this year. In fact, before the surgery I look back and I probably wasn't well for quite awhile and didn't know it. So I really have spent not a very active chairman's year. Just think, Brit, how much damage I could have done if I'd been more active! But, Jim, you have been an absolute stalwart, picking up what had to be picked up when I wasn't here and, on top of the friendship that you and I have developed, that support you gave me is really, really appreciated. In varying degrees, all the rest of you have done the same thing, and I love you all. I'm going to miss you. Thank you. Jim --

Mr. Patterson:

One last bit of business and that's a lack of it. If there is no other business to come before the meeting, I declare the meeting adjourned. The next meeting of our Board will be Friday, June 7, at this location. Thank you.

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Thereupon the Board adjourned to meet Friday, June 7, 2002, at The Ohio State University Longaberger Alumni House, Columbus, Ohio.

Attest:

William J. Napier
Secretary

David L. Brennan
Chairman

(APPENDIX XL)

MEMORANDUM

Date: April 23, 2002

From: James L. Nichols, Treasurer

To: William J. Shkurti, Senior Vice President for Business and Finance

Subject: Non-Endowment Investments Policy

The attached Non-Endowment Investments Policy has been created by merging and modifying the former Operating Fund Investments Policy and the Total Return Operating Fund Investments Policy. This streamlines our overall investment process and results in two policies, one for the Endowment Fund and one for Non-Endowment funds.

The modifications include several that increase dollar limits within the policy applying to various securities. This is consistent with the Endowment Fund Investment Policy. These increases are similar to the increases recently approved by the Board of Trustees in the Endowment Fund Investments Policy.

Also, wording has been added to make the policy consistent with the recently passed changes in the State of Ohio statute regarding investments by state universities. Most of these are technical changes in the statute that Ohio State has followed and long included in its investment policies and procedures.

If you have any questions or comments, please contact me.

NON-ENDOWMENT INVESTMENTS POLICY

I. Goals

It shall be the policy of The Ohio State University to manage the Non-Endowment portfolio for the use and benefit of the University in a diversified portfolio that will produce a return which when compared to the current marketplace, would be described as acceptable by conservative prudent investment managers.

II. Investment Philosophy

The Non-Endowment portfolio shall be managed with the intention of obtaining a reasonable yield, balanced with a component invested for long-term appreciation, while adhering to a prudent level of risk, and retaining sufficient liquidity to meet cash flow requirements. The portfolio shall be managed with the care, skill, prudence, and diligence under the circumstances then prevailing that a prudent person acting in a like capacity and familiar with such matters would use in the conduct of an enterprise of a like character and with like aims.

III. Definitions

For the purposes of this Policy, the Non-Endowment portfolio shall include: all registration fees, non resident tuition fees, academic fees for the support of off-campus instruction, laboratory and course fees when so assessed and collected, student health fees for the support of a student health service, all other fees, deposits, charges, receipts, and income from all or part of the students, all subsidy or other payments from state appropriations, and all other fees, deposits, charges, receipts, and income received by the University, the Ohio State University hospitals and their ancillary facilities, the Ohio agricultural research and development center, and the Ohio State University cooperative extension service. Title to these funds shall be held in trust by the Board of Trustees.

IV. Management of Investments

The Investments Committee shall meet at least quarterly. The committee shall review and recommend revision to this Policy and shall advise the Board of Trustees of the investments made under this policy in an effort to assist it in meeting its obligation as a fiduciary.

Except as provided herein, the Treasurer shall be authorized to implement and administer this Policy on behalf of the Board of Trustees and manage the Non-Endowment Portfolio in accordance with this Policy.

The Investments Committee of the Board of Trustees may retain the services of an investment advisor who meets both of the following qualifications:

1. The advisor is either:
 - a. Licensed by the division of securities under section 1701.141 of the Ohio Revised Code.
 - b. Registered with the Securities and Exchange Commission.
2. The advisor either:
 - a. Has experience in the management of investments of public funds, especially in the investment of state-government investment portfolios.
 - b. Is an eligible institution referenced in section 135.03 of the Revised Code.

V. Reporting and Accountability

The Treasurer shall be accountable to the Board of Trustees for implementing this Policy. The Treasurer shall make a quarterly written report to the Investments Committee and the Senior Vice President for Business and Finance on the status of the Non-Endowment Portfolio.

VI. Gains/Losses

It shall be permissible for the Treasurer to realize gains and losses if such an action would be consistent with the University's investment goals. Losses and gains realized on the Non-Endowment portfolio shall be charged against current income.

VII. Limitations

- A. The Portfolio shall maintain a reserve of only publicly traded securities averaging at least 25 percent of the average amount of the non-endowment investment portfolio over the course of the previous fiscal year invested in securities of the United States Government or of its agencies or instrumentalities, the treasurer of state's pooled investment program, obligations of this state or any political subdivision of this state, certificates of deposit of any national bank located in this state, written repurchase agreements with any eligible Ohio financial institution that is a member of the Federal Reserve System or Federal Home Loan Bank, money market funds or bankers acceptances maturing in 270 days or less which are eligible for purchase by the Federal Reserve System.
- B. Within the parameters otherwise allowed by Ohio law, the Treasurer may specify terms and conditions that are more restrictive than those of this Policy but shall not permit a less restrictive policy without specific authorization from the Board of Trustees.
- C. The quality rating guidelines, which are to be used, shall be the ratings as of the date of the purchase of the security. If a rating change occurs which disqualifies a security that is already present in the Non-Endowment Portfolio, the security must be sold within ninety days from the discovery of the rating change.

VIII. Marketability

All securities purchased shall be readily marketable and meet the quality guidelines of this Policy. Investments that have no ready market that are gifts to the University shall only be accepted if it is in the best interest of the University.

IX. Authorized Investments

The following categories of investments shall be authorized for the Non-Endowment portfolio as indicated.

- A. U.S. Treasury Bills, Notes and Bonds.
No limitations on amount invested or term.
- B. U.S. Government Agencies
No limitations on amount invested or term.
- C. Repurchase Agreements

Not to exceed \$20,000,000 with any dealer or broker recognized by the Federal Reserve as a primary dealer or any bank with assets in excess of \$5 billion and a long-term debt rating of A or better and only provided a written repo agreement is in place.

The term of any agreement shall not exceed 30 days. Collateral must be U.S. government or agency securities at 102% or more of market value of any agreement.

Collateral must be retained in an account bearing the University's name, except when there already exists a demand deposit account.

D. Reverse Repurchase Agreements

Not to exceed \$20,000,000 with a dealer or broker recognized by the Federal Reserve as a primary dealer or any bank whose long-term debt is Rated A or better and only provided a written agreement is in place. The term of any agreement shall not exceed 30 days.

E. Money Market Mutual Funds

1. Government Collateralized

There shall be no limitations on the amount invested provided it is 100% collateralized at market value by U.S. government or agency securities.

2. Other Collateral

There shall be no limitations on the amount invested provided it is 100% collateralized by marketable securities that comply with all other provisions set forth in this policy.

3. Star Ohio

There shall be no limitation on the amount invested in the treasurer of Ohio's pooled investment program.

F. Certificates of Deposit

Not to exceed \$10,000,000 in any national bank located in Ohio with assets in excess of \$5 billion and a long-term debt rating of A or better.

G. Mutual Funds, Index Funds and Separately Invested Accounts

Investment in any fund shall not exceed 10% of the total funds of the mutual or index fund. All mutual funds, index funds, and separately invested accounts shall be of investment grade, shall invest only in publicly traded securities, and shall comply with all other provisions set forth in this policy. Money market mutual funds shall not apply to this section. (See Section E).

H. Municipal or State Bonds

1. An amount not to exceed \$5,000,000 in any one municipality or state (except there shall be no limit on Ohio State University or Ohio State University-related bonds or obligations of the State of Ohio).
2. Bonds shall be rated A or better (except that there shall be no limitation on Ohio State University or Ohio State University-related bonds).
3. Bonds shall be purchased with a term less than 30 years.

I. Securities Lending

Fixed income securities not to exceed 20% of the Non-Endowment Portfolio may be loaned on condition the loan is secured. Collateral must be cash or U.S. Government or agency securities at 102% or more of market value. Lending may be done with any dealer or broker recognized by the Federal Reserve as a primary dealer or any bank whose long-term debt is Rated A or better and only provided a written agreement is in place.

J. Asset Backed Securities (ABS)

1. An amount not to exceed \$5,000,000 may be invested in any one issue unless issued directly by the Government agency where there would be no limit.
2. ABS's must be rated AAA.
3. The underlying assets must comply with all other provisions set forth in this policy.
4. ABS shall be purchased with a maturity less than 10 years and an average life less than 5 years. For maturity measurement purposes, the average life will be used.

K. Collateralized Mortgage Obligations (CMO)

1. An amount not to exceed \$5,000,000 may be invested in any one issuer except that CMO's issued directly by U.S. Government Agencies will have no limitations.
2. CMO's must be rated AAA.
3. CMO's shall be purchased with a term less than 30 years.
4. For maturity measurement purposes, the average life will be used.

L. Commercial Paper

1. Rated A-1 by Standard & Poor's and P-1 by Moody's.
2. An amount not to exceed \$5,000,000 in any corporation.
3. Commercial paper may be purchased with a term less than 270 days.

M. Banker's Acceptances

1. An amount not to exceed \$5,000,000 in any bank, or subsidiaries of that bank whose long-term debt is rated A or better.
2. Banker's acceptances shall be purchased with a term less than 270 days.

N. Corporate Bonds and Notes

1. An amount not to exceed \$5,000,000 in any corporation.
2. Bonds and Notes shall be rated BBB or better
3. Corporate bonds and notes shall have a term less than one year.

4. Foreign bonds may be purchased provided they comply with items 1 through 3 of this section and are denominated in U.S. dollars.

O. Other Investments

Between meetings of the Board of Trustees, if deemed advisable, other investments not specifically authorized by this Policy may be made if approved by the Investments Committee. Any such actions shall be taken to the Board of Trustees for approval at its next meeting.

**Waivers of Competitive Bidding Requirements
January-March 2002**

<u>Category</u>	<u>Total</u>	<u>Sole Source</u>	<u>Emergency</u>	<u>Reason</u>	<u>Sufficient Economic</u>			
Hospitals - Professional Health Care Services	\$3,379,679	9	\$302,475	3	0	\$3,077,204	6	
Hospitals - Equipment and Services	\$7,714,809	29	\$3,228,788	19	0	\$4,486,021	10	
Instructional and Research Equipment and Services	\$1,403,599	14	\$935,323	10	0	\$468,276	4	
Administrative Support Equipment and Services	\$5,713,910	21	\$247,985	2	\$243,207	4	\$5,222,718	15
Conference Facilities	\$370,300	5	\$132,000	2	\$84,000	1	\$154,300	2
TOTAL	\$18,582,297	78	\$4,846,571	36	\$327,207	5	\$13,408,519	37

(APPENDIX XLI)

Page Hall Renovation**315-1999-189****PROJECT CAPTAIN:**

Ruth Miller, Facilities Planning & Development - Architecture, 292-4240

REQUESTING AGENCY:

Resource Planning and Institutional Analysis

PROJECT LOCATION:

0061-PAGE HALL, HENRY FOLSOM

AGE:

1902

GR. SQ. FT.:

48,125

PROJECT DESCRIPTION:

Renovation of Page Hall following relocation of College of Business to house the John Glenn Institute. It is anticipated that Public Policy and Management and Physical Facilities Shop will also be located in Page Hall.

MILESTONES:

	Projected	Revised	Actual
Arch/Eng Approved B/T	2/5/1999		2/5/1999
Bidding Approved B/T	11/1/2000	5/3/2002	
Schematic Design Approval	2/1/2001	6/5/2001	7/24/2001
Arch/Engr Contract	3/9/2000		3/9/2000
Design Development Approval	6/1/2001	12/12/2001	12/12/2001
Construction Document Approval	1/3/2002	5/6/2002	
Bid Opening	3/1/2002	7/20/2002	
Award of Contracts	7/1/2002	9/15/2002	
Construction Start	7/7/2002	9/16/2002	
Report of Award to B/T	7/1/2002	9/15/2002	
Completion	2/1/2004	4/2/2004	

FUNDING INFORMATION:

Future Capital Appropriations	\$ 10,000,000	\$ -	
HB640 Line Item Appropriation	-	10,300,000	
HB850 Line Item Appropriation	700,000	700,000	
Development-Social & Behav Sci	-	-	
Development - Academic Affairs	0	5,000,000	
Total	\$ 10,700,000	\$ 16,000,000	

USES:

% of Art	\$ -	\$ 153,000	
Construction	9,000,000	11,317,775	
Contingency	865,000	1,209,143	
Design	700,000	1,137,035	
Equipment	0	2,037,200	
State Architect	0	40,000	
Univ. Administration	135,000	105,847	
Total	\$ 10,700,000	\$ 16,000,000	

COMMENTS:

Fundraising of \$5 million anticipated for the John Glenn Institute.

December 9, 2000

University Hospital East - Emergency Department**315-2002-915****PROJECT CAPTAIN:**

Patrick Cuthbert, Office of Facilities Planning & Development, 292-3186

REQUESTING AGENCY:

University Hospitals East

PROJECT LOCATION:

0397-UNIVERSITY HOSPITALS EAST

AGE:**GR. SQ. FT.:****PROJECT DESCRIPTION:**

Renovation of approximately 15,000 gross square feet to accommodate the growing number of emergency patients. This project includes the reconfiguration and upgrading of finishes and utilities in the existing space and increasing the treatment/support areas by modifying the space immediately adjacent to the existing space.

MILESTONES:

	Projected	Revised	Actual
Arch/Eng Approved B/T	5/3/2002		
Bidding Approved B/T	5/3/2002		
Arch/Eng Contract	9/30/2002		
Schematic Design Approval	12/15/2002		
Design Development Approval	3/15/2003		
Construction Document Approval	6/15/2003		
Bid Opening	7/30/2003		
Award of Contracts	9/10/2003		
Construction Start	9/15/2003		
Report of Award to B/T	11/7/2003		
Completion	4/15/2005		

FUNDING INFORMATION:

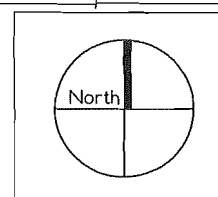
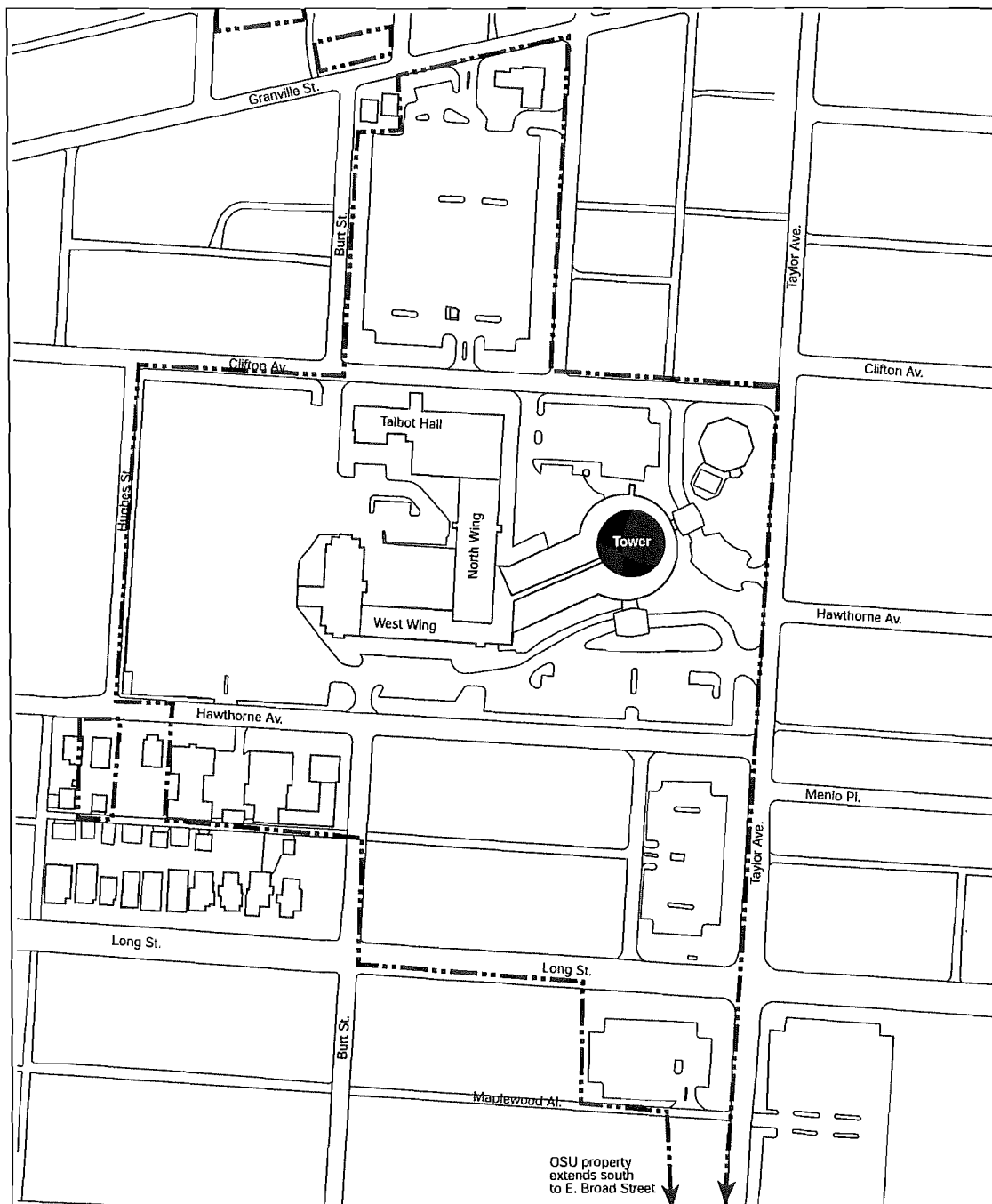
Future University Bonds	\$	4,000,000		
Total	\$	4,000,000		

USES:

Construction	\$	3,300,000		
Contingency		363,400		
Design		297,000		
Univ Administration		39,600		
Total	\$	4,000,000		

COMMENTS:

University Hospitals East - Emergency Department Renovation & Expansion



Office of Business and Finance
Office of Facilities Planning and Development

April 29, 2002

(APPENDIX XLIII)

PURCHASE OF REAL PROPERTY

252 WEST NINTH AVENUE, COLUMBUS, OHIO

Location and Description

The property to be purchased is located at 252 West Ninth Avenue in Columbus, Ohio, and is owned by Mary Fitzgerald. The property consists of a two-story frame house used as a single-family residence, situated on a city lot of 0.07 acre. The property is within the University's South Campus acquisition area and is adjacent to University property that is the site of the graduate and professional student housing project.

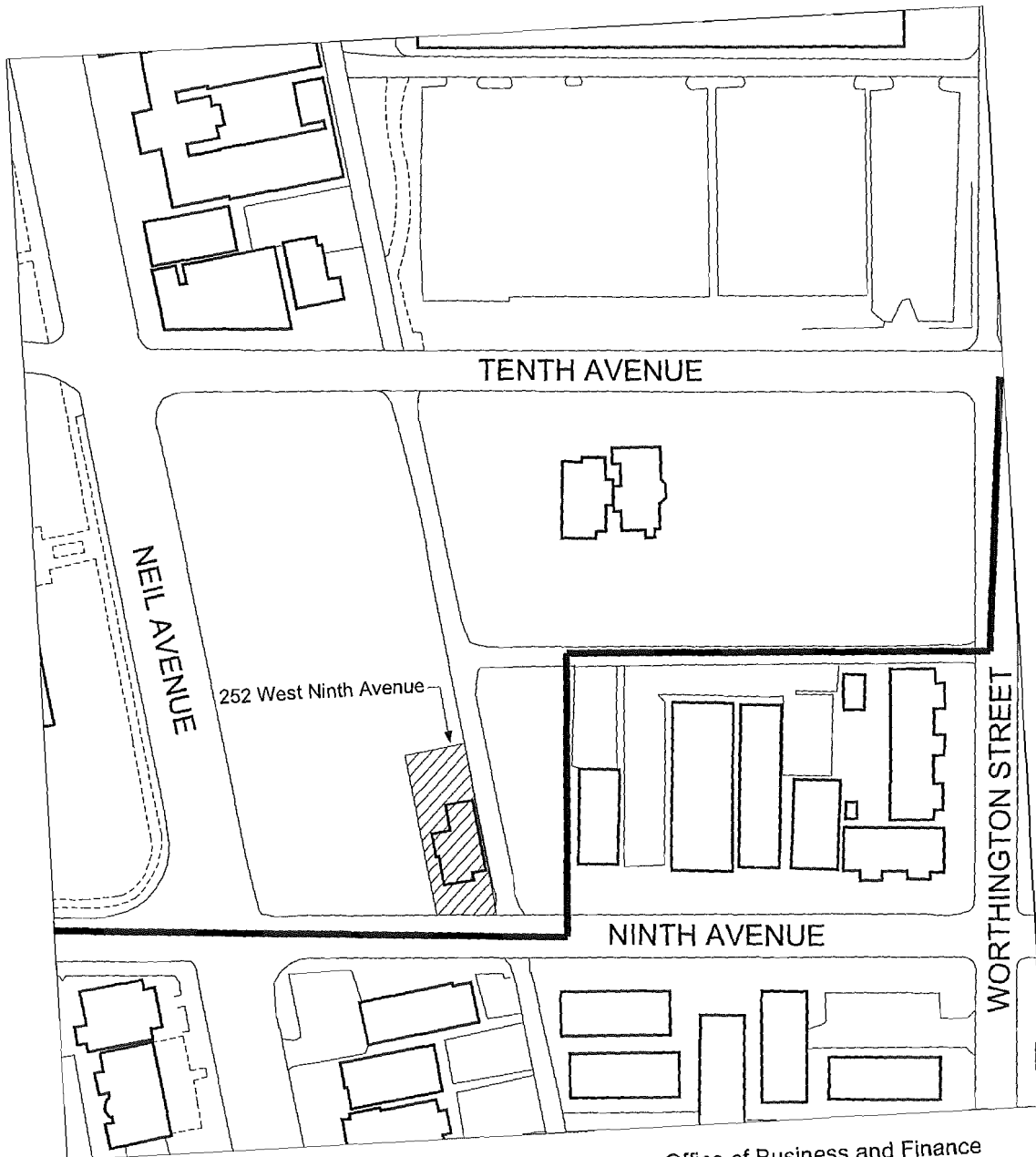
Appraisals and Consideration

Two MAI appraisals conducted in October 2001 by Wilhelm and Associates and R.F. Berger and Associates valued the property at \$95,000 and \$105,000, respectively. The purchase price is \$105,000.00, and Student Affairs will provide funding for the purchase.

Use of the Property

Title to the property will be taken in the name of the State of Ohio for the use of The Ohio State University. The acquisition of this property is necessary for the development of the graduate and professional student housing project.

Proposed Purchase of Real Property 252 West Ninth Avenue



No True Scale



Map Provided by University Engineer's Office

Office of Business and Finance
May 3, 2002



Proposed Purchase



Southern Boundary of
South Campus Acquisition Area

(APPENDIX XLIV)

**Fiscal Affairs Committee
The Ohio State University Board of Trustees
May 3, 2002**

TOPIC:

Contributions from non-general fund units to replenish the Rainy Day Fund

CONTEXT:

The University's Rainy Day Fund has been drawn down to one-half its minimum desired size of \$10 million. In his October 11, 2001 Senate speech, President Kirwan pledged that non-general fund units, such as Athletics and Transportation and Parking, would make a "contribution" toward helping solve the current budget problem.

RECOMMENDATION:

- A 2% one-time assessment against all Non-general Fund units with annual revenues of \$1 million or more (see attached).
 - Based on Gross Margin (revenue less cost of sales) on actual FY 2001 expenditures.
 - Excludes University Health System's hospitals and clinics at this time. (*Note: University Hospitals is providing \$3.75M in unreimbursed space to the General Fund.*)
 - These recommendations will produce \$3.3M in one-time funds to replenish the Rainy Day Fund.
- An additional \$1.7 million in uncommitted one-time funds be reallocated centrally.
- These actions will produce the \$5 million to restore the Fund to its previous \$10 million level.

IMPLICATIONS:

- The effected units were informed in January that this was coming.
- Proposal has support of the President's Planning Cabinet.
- These are one-time funds only.

REQUESTED OF FISCAL AFFAIRS:

Approval of resolution.

Recommended Contributions of Non-General Fund Units

Unit ¹	Base ² (millions)	\$ Amount
Business and Finance		
Printing and Reprographics	\$8.8	\$175,000
Stores	3.0	61,000
Transportation and Parking	<u>12.6</u>	<u>253,000</u>
Sub Total	\$24.4	\$489,000
Student Affairs		
Residence Halls	60.7	1,214,000
Schottenstein Center	<u>10.8</u>	<u>217,000</u>
Sub Total	71.5	1,431,000
All Others		
Athletics	41.6	831,000
UNITS	11.4	229,000
University Airport	2.9	58,000
Development Administration ³	<u>11.2</u>	<u>224,000</u>
Sub Total	67.1	\$1,342,000
Total	\$163.0	\$3,262,000

¹ Excludes University Health System's hospitals and clinics

² Base is FY 01 Gross Margin (revenues less approved cost of sales)

³ Base is FY 01 actual revenue minus unrestricted gift money and 90-day hold. Reduction will be paid out of unrestricted gift money, not endowment.

(APPENDIX XLV)

**THE OHIO STATE UNIVERSITY HEALTH SYSTEM
POLICY ON RATE ADJUSTMENTS**

The Ohio State University Health System will implement price increases recommended by the appropriate hospital board and approved by the University administration and Board of Trustees.

This normally will occur as part of the Health System's and University's annual budget process, which includes fees/price increase considerations.

However, the Health System has a strategy, which the Hospitals Board has approved, to implement price adjustments or increases as necessary during the year.

Under this policy, selective price adjustments made during the budget year as approved by the appropriate hospital board will be reported to the University administration and the University Board of Trustees. These price adjustments/increases may be up to 5% and will exclude room rates and will be implemented in a manner that keep the Health System market competitive.

The Health System will notify the University's Senior Vice President for Business and Finance in writing, of hospital board approved price adjustments made during the fiscal year at least 30 days prior to implementation; such notification shall outline the intended impact on the operating budget of the Health System. Furthermore, the Health System will provide an updated detail list of prices, which reflects the price adjustments/increases within 30 days after being implemented.

DRAFT



Distance Learning/Continuing Education Committee Phase 2 Interim Report



Chair: Bobby Moser, Vice President of Outreach and Engagement



May 3, 2002

Distance Learning/Continuing Education Committee

Phase 2 Interim Report

Executive Summary

The Distance Learning and Continuing Education Committee, chaired by Bobby Moser, Vice President of Outreach and Engagement, was given the charge to develop a plan to move distance education (DE) forward at The Ohio State University. Phase 1 activities began in March 2001 and culminated with a presentation to The Ohio State University Board of Trustees in June 2001 and a written report in August 2001. The deliverable from Phase 1 was a proposal to create a University "Knowledge Bank" and a support unit to facilitate development of online courses, curricula, and distributive learning (DL) activities and programs at OSU. (See Attachments 1 & 2.)

A distributed learning environment is a learner-centered approach to education, which integrates a number of technologies to enable opportunities for activities and interaction in both asynchronous and synchronous, real-time modes. The model is based on blending a choice of appropriate technologies with aspects of campus-based delivery; open learning systems and distance education. The approach gives instructors the flexibility to customize both resident and remote learning environments to meet the needs of diverse student populations, while providing both high quality and cost-effective learning.

In Phase 2, the committee began to flesh out the necessary organizational, staffing, and financial requirements needed to create an organizational entity at OSU in the areas of online, distance, and distributed education. Concurrently, a subcommittee, led by Bradley Moore, V.P. for Research and Joseph Branin, Director of University Libraries was created to identify next steps in the creation of an OSU Knowledge Bank.

While the Phase 1 report offered a broad overview of DL issues, Phase 2 grappled with the state of the current DL environment in higher education and the organizational and institutional implications associated with proceeding with this activity. Generally, in the time since the initial fact finding in Spring 2001, several Research 1 universities have reduced, reorganized, or in some cases, eliminated their online distance education offerings. While online distance education activity still has significant proponents, the declining economy and reduced state budgets have made investments in this activity problematic in some universities. A tone of caution has emerged. While the market for online education still exists, the reality of the difficulties in funding, pricing, promotion, student retention, and assuring student success in online programs is more apparent.

In the original charge from the Provost, the Distance Learning and Continuing Education Committee was directed to identify a plan for advancing the size, scope, and effectiveness of technology-enhanced, distance, and continuing education.

Regarding continuing education, the committee recommended, and the Provost approved, the reorganization of the OSU Office of Continuing Education. Program development responsibilities were assigned to the V.P. of Outreach and Engagement. Advising of continuing education students was assigned to Undergraduate Student Academic Services and the conference and physical facilities activities associated with continuing education were assigned to Department of Housing, Food Services and Events.

Regarding technology-enhanced and distance education the committee concluded that while there are a number of successful online endeavors at OSU, what OSU lacks are comprehensive institutional and organizational mechanisms to facilitate the development of online distributive learning and the Knowledge Bank. The committee believes that the most direct way to develop a strategic plan for distributive learning at OSU is to address these organizational issues.

After further study of the organizational issues involved in moving forward, the Distance Learning and Continuing Education Committee adopted 6 recommendations to present to the Provost. Implementation of these recommendations should allow OSU to take the next steps in this very complex initiative. The recommendations are:

Committee Recommendation 1: The Committee advises the Provost to direct the University Registrar to work with the CIO's office and the Colleges to create a database that houses information about DE activities in various units across campus. Units participating in DE activities should report their offerings of web-based and technology enhanced courses quarterly for inclusion in a DE course inventory.

Committee Recommendation 2: The Committee advises the Provost to direct resources to the development of the OSU Digital "Knowledge Bank." The Knowledge Bank will collect, organize, maintain, and share important information about teaching and research at the University. Because lists of faculty publications, a research directory, and a repository for digital learning objects will be part of the Knowledge Bank, the Provost should direct the CIO's office and the Colleges to explore the use of a unified reporting system for faculty publications to facilitate the creation of an annual inventory of knowledge assets associated with faculty research.

Committee Recommendation 3: The Committee advises the Provost that centrally administered human and financial resources associated with distance education and distributed learning should be incorporated into a single organizational unit. The purpose of this unit would be to provide leadership and support to colleges and the university community in the areas of instructional design and technology, student services, and business planning related to DE and DL activities. Where appropriate, consideration should be given to funding these activities through a 'fee-for-service' model. The leadership of that entity should be given the charge to develop an implementation strategy for DE, complete with a business plan and identification of institutional policies and procedures necessary

to support distributed and distance education activities at OSU. (See Attachment 3 for a suggested organization chart.)

Committee Recommendation 4: The Committee advises the Provost to consider a funding model for distance and distributed education that takes a venture capital investment approach. Due to the costs and uncertainties regarding development of this activity, the central administration would provide a one-time investment in a proposed project. Investment would be competitive and would be based on evaluation of the business plan and expected net revenue return on that investment. Investments would be recouped through either direct payback from the proposing unit or through a profit sharing agreement with the proposing unit.

Committee Recommendation 5: The Committee advises the Provost to review the business plans of the 6 programs that currently represent OSU's distance education offerings before the next budget cycle. Colleges with financially viable but under-capitalized programs should be advanced additional resources in the short run.

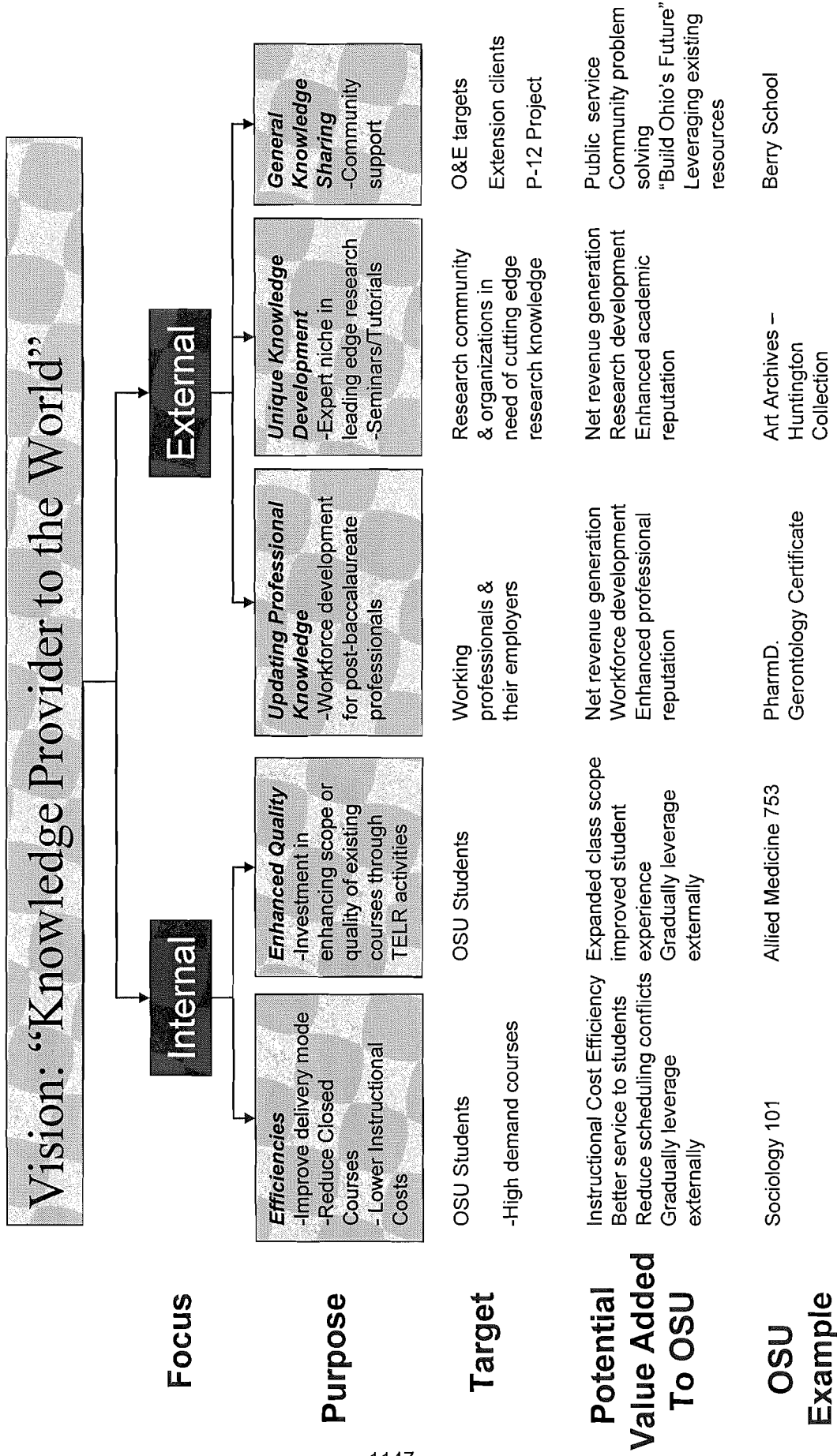
Committee Recommendation 6: The Committee advises the Provost to appoint an Advisory Committee to revisit and finalize policy recommendations developed over the past few years regarding intellectual property and develop additional policies associated with the Knowledge Bank, Distance Education and Distributed Learning. This committee should also be charged with the responsibility of reviewing programs and projects that request central administration investment.

Implementation of the above recommendations will achieve the following:

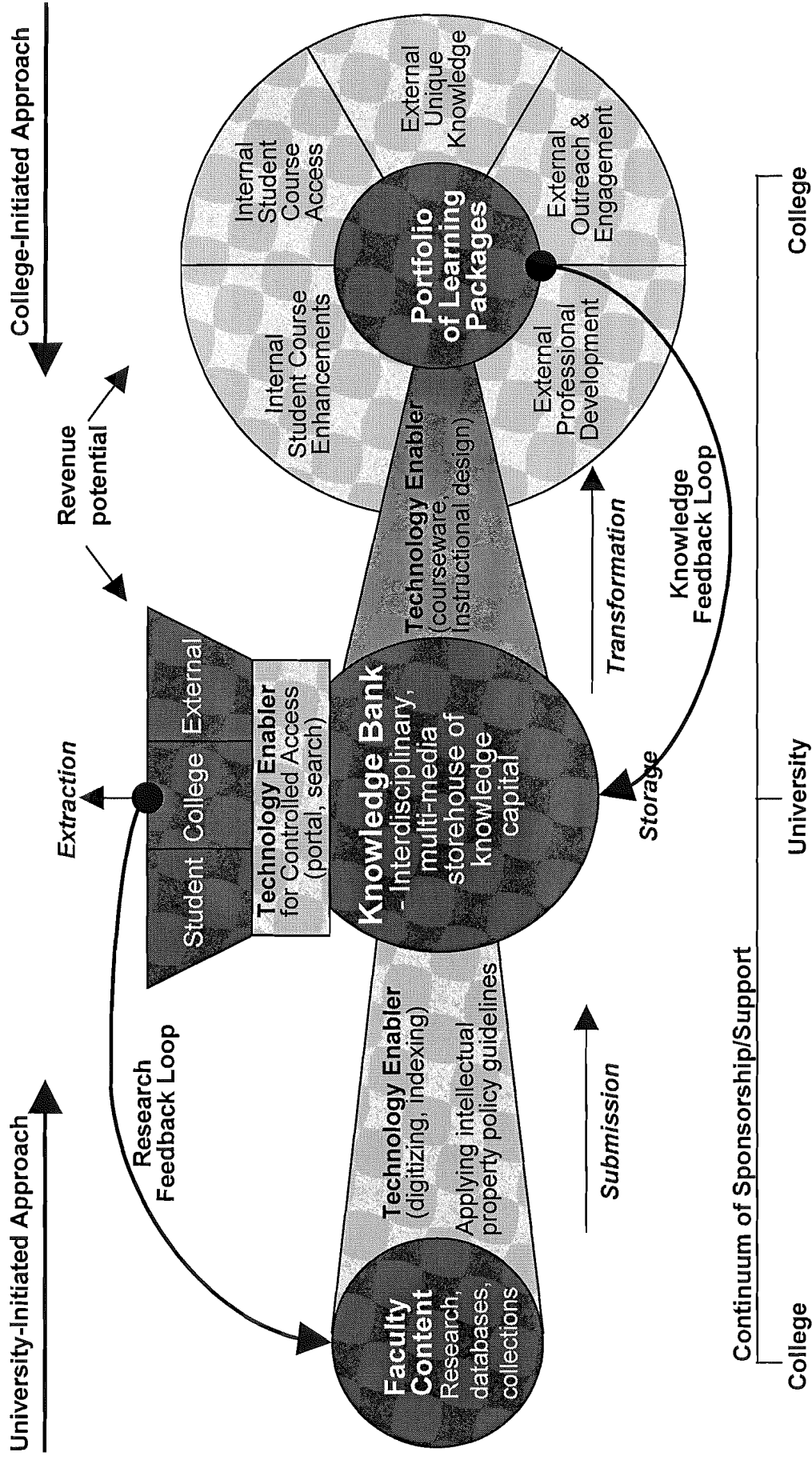
1. OSU will create criteria for financial, strategic, and marketing evaluation of online DL proposals.
2. OSU will create and maintain an inventory of knowledge assets associated with faculty research and an inventory of learning objects associated with faculty teaching.
3. OSU will create an organizational unit that will be available to colleges and departments to assist with development of online DL proposals and the implementation of projects.
4. OSU will create a mechanism to develop, evaluate, review and advance institutional policy decisions associated with online activities.
5. OSU will create a mechanism to develop a funding model conducive to developing and delivering credit and non-credit online courses, certificates, degrees, and programs.

The Distance Learning and Continuing Education Committee believes that adoption of these recommendations will create a context in which the next steps toward creation of a significant presence in online education at OSU can be taken.

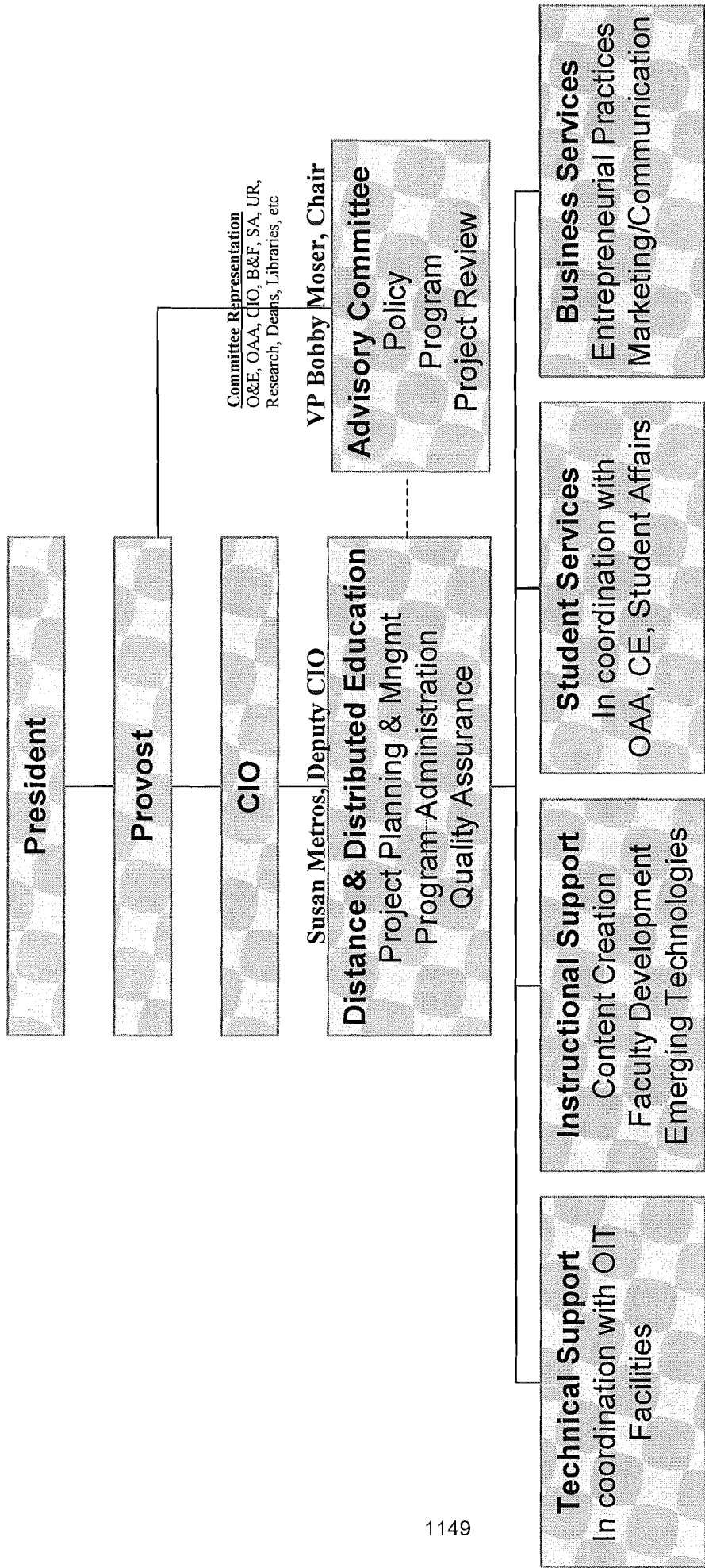
Conceptual Model: Programs and Vision



Conceptual Model: The Knowledge Bank



Proposed Distributed/Distance Education Organization Chart



Comments:

1. Single chain of command for DE will promote greater accountability.
2. Single point of entry for customer service and support will facilitate better integration of services.
3. Advisory committee (Chaired by VP Moser) will provide DE policy, program and project review.
4. Overall approach will build on existing CIO "technology enhanced education" foundation.
5. Overall approach does not require restructuring of existing resources.
6. Structure takes advantage of Susan Metros' distributed and distance education experience and expertise.